



FY 2023 BUDGET

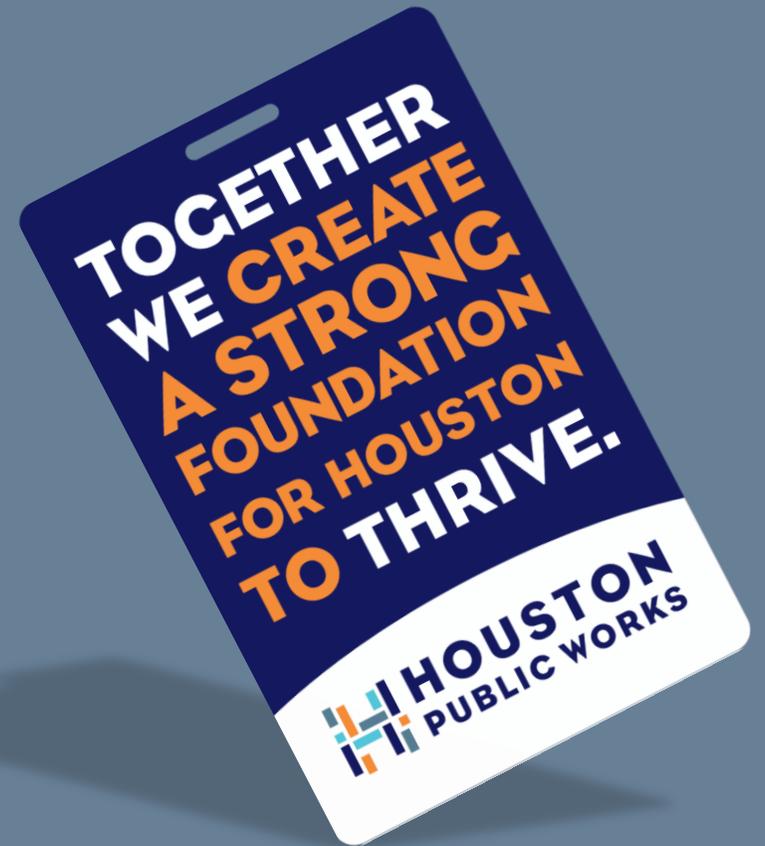
**CAROL ELLINGER HADDOCK, P.E.
DIRECTOR**

**SAMIR SOLANKI, CPA
CHIEF FINANCIAL OFFICER**



PURPOSE

together we create a strong foundation
for Houston to thrive



5 TO THRIVE VALUES

integrity | teamwork | ownership | communication | respect

EXECUTIVE TEAM



CAROL HADDOCK, PE
DIRECTOR



ROEL GARCIA
CHIEF OF STAFF



ERIN JONES
INTERIM DIRECTOR
COMMUNICATIONS



ERIC DARGAN
CHIEF OPERATING OFFICER



SAMIR SOLANKI
DIRECTOR
FINANCIAL MANAGEMENT SERVICES



MELISSA CHESSER
DIRECTOR
GOVERNMENT RELATIONS



MICHAEL ERETI, PE
DIRECTOR
CAPITAL PROJECTS



VERONICA O. DAVIS, PE
DIRECTOR
TRANSPORTATION & DRAINAGE OPERATIONS



YVONNE FORREST
DIRECTOR
HOUSTON WATER



CHRIS BUTLER
DIRECTOR
HOUSTON PERMITTING CENTER



SHERRI WINSLOW
DIRECTOR
CUSTOMER ACCOUNT SERVICES

SERVICE LINES



**CAPITAL
PROJECTS**



**CUSTOMER
ACCOUNT
SERVICES**



**HOUSTON
PERMITTING
CENTER**



**HOUSTON
WATER**



**TRANSPORTATION
AND DRAINAGE
OPERATIONS**

BUDGET SUMMARY | ALL FUNDS

FUND	NAME	REVENUES				EXPENDITURES			
		FY22 Budget ¹	FY23 Proposed	Variance	Change	FY22 Budget ¹	FY23 Proposed	Variance	Change
1000	General Fund	\$3.1	\$3.1	\$0.0	0.0%	\$22.0	\$22.7	\$0.7	3.2%
1001	Project Cost Recovery	\$51.9	\$55.7	\$3.8	7.3%	\$51.9	\$55.7	\$3.8	7.3%
2301	Building Inspection	\$84.4	\$91.0	\$6.6	7.8%	\$103.0	\$102.5	(\$0.5)	(0.5%)
2302	Stormwater Fund	\$68.3	\$65.1	(\$3.2)	(4.7%)	\$75.0	\$73.5	(\$1.5)	(2.0%)
2310	DDSRF-Drainage Charge ²	\$113.0	\$113.4	\$0.4	0.4%	\$121.0	\$112.7	(\$8.3)	(6.9%)
2311	DDSRF-Ad Valorem Tax	\$76.4	\$78.5	\$2.1	2.7%	\$105.8	\$117.0	\$11.2	10.6%
2312	DDSRF-Metro Et Al	\$84.9	\$85.0	\$0.1	0.1%	\$83.2	\$86.5	\$3.3	4.0%
2402	Houston TranStar	\$3.0	\$2.6	(\$0.4)	(13.3%)	\$3.2	\$3.4	\$0.2	6.3%
8300	Water & Sewer	\$1,234.0	\$1,514.6	\$280.6	22.7%	\$1,059.8	\$1,121.2	\$61.4	5.8%
8301	CUS Operating	\$527.9	\$522.1	(\$5.8)	(1.1%)	\$527.9	\$522.1	(\$5.8)	(1.1%)
8305	CUS General Purpose	\$0.0	\$0.0	\$0.0	0.0%	\$247.7	\$504.3	\$256.6	103.6%
TOTAL		\$2,246.9	\$2,531.1	\$284.2	12.6%	\$2,400.6	\$2,721.6	\$321.0	13.4%

1) FY22 Budget refers to Current Budget.

2) Fund 2310 was split into 3 funds in FY21 per ordinance 2020-0284.

(\$ in millions)

GENERAL FUND

1000



GENERAL FUND | 1000

MAJOR SERVICES

Electricity for street lights & traffic signals citywide
Sale of surplus street property (including alleys)

REQUIREMENTS OF SERVICE DELIVERY

Per recommendations by Joint Referral Committee

IMPACT

Mobility & Street Safety
Supports development coordination with street property

CURRENT POPULATION

2.3 million

GENERAL FUND | REVENUES OVERVIEW

CATEGORY	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATES	FY23 PROJECTED	VARIANCE FY23 PROJECTED BUDGET/FY22 CURRENT BUDGET	%CHANGE
Recoveries & Refunds	\$256.8	\$287.9	\$287.9	\$260.3	(\$27.6)	(9.6%)
Sale of Capital Assets - land/streets	\$2,542.8	\$2,500.0	\$2,500.0	\$2,500.0	\$0.0	0.0%
Interfund Land Disposition	\$363.3	\$326.1	\$326.1	\$310.2	(\$15.9)	(4.9%)
Miscellaneous	\$264.1	\$0.0	(\$16.9)	\$0.0	\$0.0	0.0%
TOTAL	\$3,426.9	\$3,114.0	\$3,097.1	\$3,070.5	(\$43.5)	(1.4%)

GENERAL FUND | 1000

PROGRAM ORGANIZATIONAL CHART	
Projected Budget: \$22,725 FTE: 8.5	
FREEWAY AND STREET LIGHTING ELECTRICITY	REAL ESTATE SERVICES ASSET MANAGEMENT
FY23 BUDGET: \$21,417 FTE: 0.0	FY23 BUDGET: \$1,308 FTE: 8.5
<ul style="list-style-type: none"> — Accounts for electricity and other costs. 	<ul style="list-style-type: none"> — Responsible for the management of Houston Public Works' real estate inventory. — Manages the sale of City of Houston real estate portfolio interests.

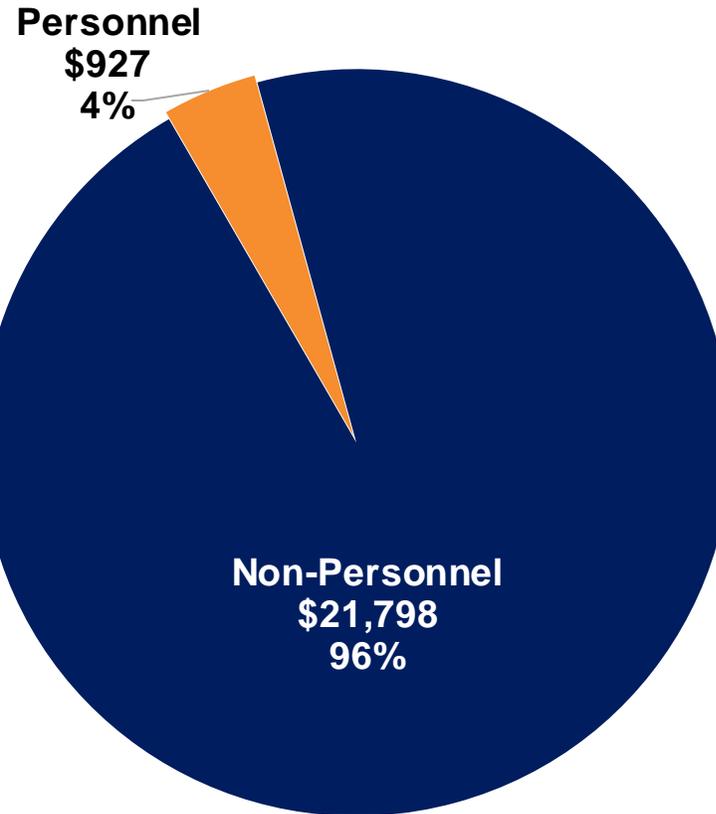
GENERAL FUND | EXPENDITURES BY CATEGORY

CATEGORY	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATES	FY23 PROJECTED	VARIANCE FY23 PROJECTED BUDGET/FY22 CURRENT BUDGET	%CHANGE
Personnel	\$747.5	\$910.0	\$829.0	\$926.7	\$16.6	1.8%
Supplies	\$0.1	\$4.8	\$3.1	\$4.3	(\$0.5)	(10.4%)
Services	\$23,583.5	\$21,084.7	\$21,318.9	\$21,793.8	\$709.1	3.4%
TOTAL	\$24,331.1	\$21,999.5	\$22,151.0	\$22,724.8	\$725.2	3.3%

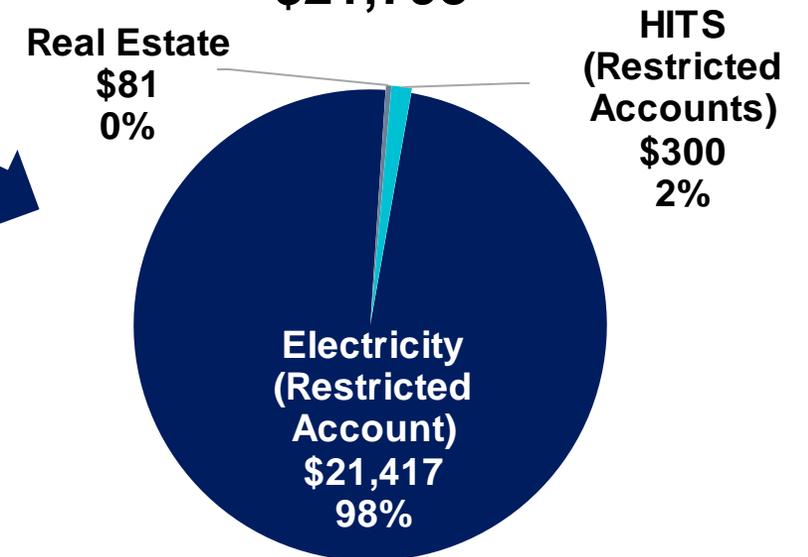
GENERAL FUND | PERSONNEL vs NON-PERSONNEL

FY2023 Proposed Budget
\$22,725

PERSONNEL \$927



NON-PERSONNEL
\$21,798



GENERAL FUND | EXPENDITURE NET CHANGE

NET CHANGE TO FY2022 CURRENT BUDGET		\$ IN THOUSANDS
Operating budget		\$991.6
Restricted budget		\$21,007.9
	FY2022 CURRENT BUDGET	\$21,999.5
EXPLANATION OF FY2023 INCREMENTAL INCREASE/(DECREASE)		
Operating budget adjustments		
Decrease in supplies		(\$0.5)
	TOTAL OPERATING BUDGET CHANGES	(\$0.5)
	% change from FY2022 operating budget	(0.1%)
Contractual or mandated adjustments		
Increase in restricted accounts and interfund services		\$709.1
Increase in HOPE and benefits rates		\$16.6
	SUBTOTAL CONTRACTUAL/MANDATED ADJUSTMENTS	\$725.7
FY2023 PROPOSED BUDGET		
Operating and contractual adjustments		\$725.2
	FY2023 PROPOSED BUDGET	\$22,724.7
	% change from FY2022 current budget	3.3%

PROJECT COST RECOVERY

1001



PROJECT COST RECOVERY | 1001

MAJOR SERVICES

Capital Project Design & Construction
Professional Service & Construction Contracts
Purchase of right-of-way for Street & Storm Capital Projects
Neighborhood Traffic Management Program

REQUIREMENTS OF SERVICE DELIVERY

City Ordinance 2010-879 (reaffirmed by Proposition A in November 2018)
Master bond ordinance

IMPACT

New & Replacement Infrastructure
Supports development coordination with street property
More infrastructure is degrading due to deferred maintenance & insufficient reinvestment

CURRENT POPULATION

2.3 million

PROJECT COST RECOVERY | 1001

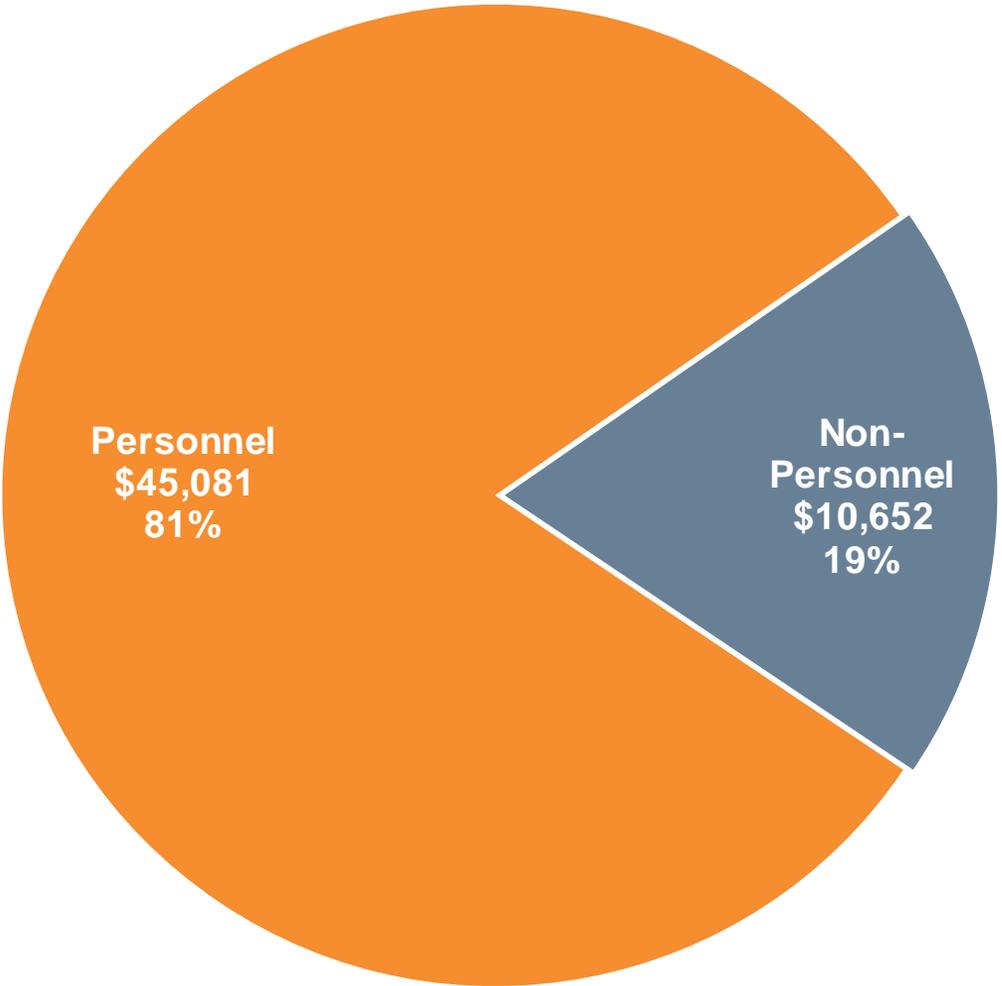
FUND	FUND NAME	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATE	FY23 PROPOSED	VARIANCE TO FY22 BUDGET	CHANGE
REVENUES							
1001	Project Cost Recovery	\$43,269.6	\$51,899.0	\$48,310.9	\$55,733.0	\$3,834.0	7.4%
EXPENDITURES							
1001	Project Cost Recovery	\$43,269.6	\$51,899.0	\$48,310.9	\$55,733.0	\$3,834.0	7.4%

(\$ in thousands)

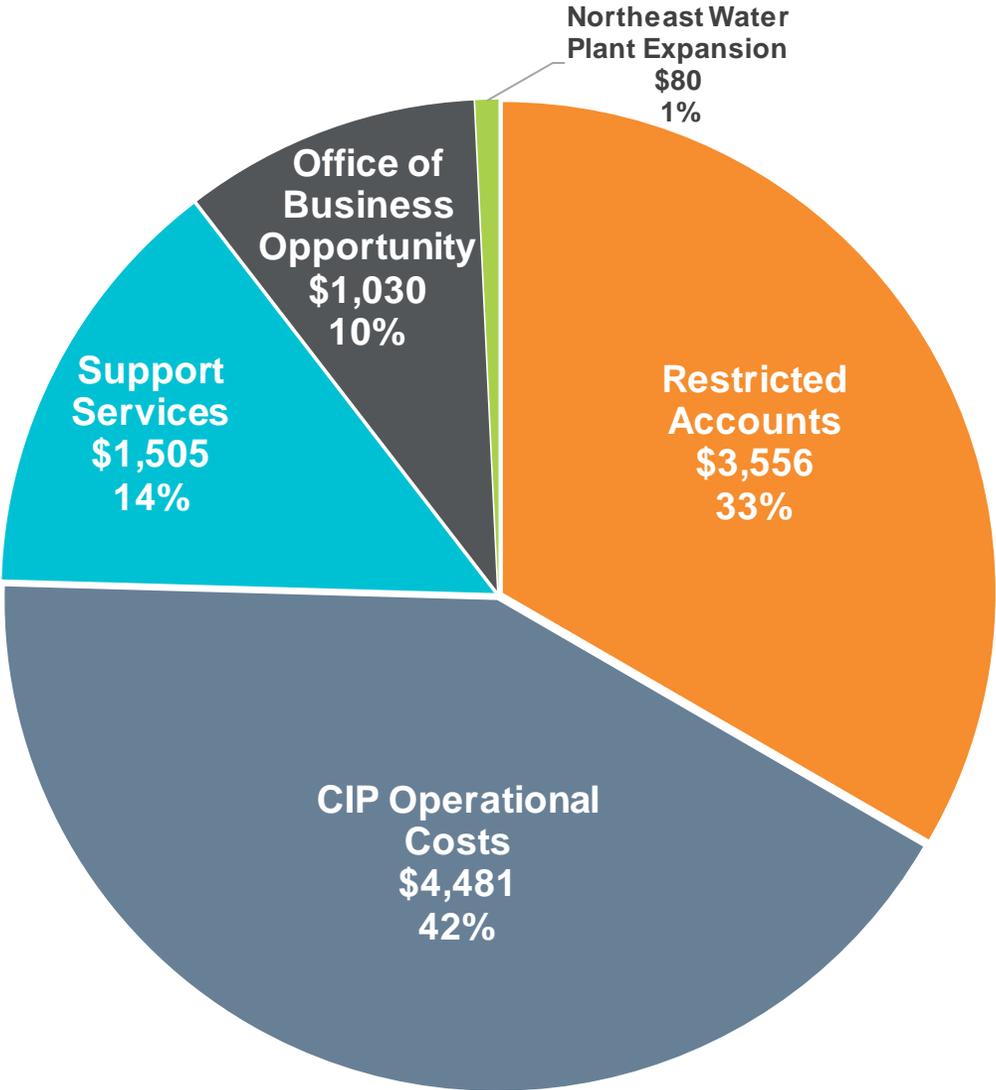
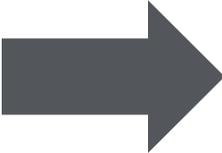
PROJECT COST RECOVERY | 1001

PROGRAM ORGANIZATIONAL CHART						
Projected Budget: \$55,733						
FTE: 363.1						
TRANSPORTATION & DRAINAGE OPERATIONS	OFFICE OF THE DIRECTOR	HOUSTON WATER	FINANCIAL MANAGEMENT SERVICES	CAPITAL PROJECTS	INFORMATION TECHNOLOGY	MANAGEMENT SUPPORT BRANCH
FY23 BUDGET: \$11,520 FTE: 94.5	FY23 BUDGET: \$2,153 FTE: 7.0	FY23 BUDGET: \$985 FTE: 5.0	FY23 BUDGET: \$3,406 FTE: 18.1	FY23 BUDGET: \$35,917 FTE: 234.5	FY23 BUDGET: \$1,719 FTE: 4.0	FY23 BUDGET: \$34 FTE: 0.0
<ul style="list-style-type: none"> – Traffic calming plans. – Transportation and drainage CIP projects. 	<ul style="list-style-type: none"> – M/W/DBE Program. 	<ul style="list-style-type: none"> – Northeast Water Plant Expansion. 	<ul style="list-style-type: none"> – Pay estimates and project reimbursements. – Project and grant related activities. – CIP related revenues and expenses. 	<ul style="list-style-type: none"> – Engineering and construction of infrastructure projects. 	<ul style="list-style-type: none"> – IT operational and user support. 	<ul style="list-style-type: none"> – Bi-weekly payroll reports.

PROJECT COST RECOVERY | 1001



FY23 PROPOSED BUDGET \$55,733



NON-PERSONNEL \$10,652

(\$ in thousands)

BUILDING INSPECTION FUND

2301



BUILDING INSPECTION FUND | 2301

MAJOR SERVICES

Perform regulatory role to ensure buildings & structures adhere to City of Houston Building Code Review & approve commercial & residential development plans for City's infrastructure

REQUIREMENTS OF SERVICE DELIVERY

City Ordinance 1988-1631

IMPACT

Safety, usability & sustainability of the private & publicly built environment

CURRENT POPULATION

2.3 million

BUILDING INSPECTION FUND | 2301

FUND	FUND NAME	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATE	FY23 PROPOSED	VARIANCE TO FY22 BUDGET	CHANGE
REVENUES							
2301	Building Inspection	\$81,388.1	\$84,365.3	\$88,411.8	\$91,015.8	\$6,650.5	7.9%
EXPENDITURES							
2301	Building Inspection	\$93,679.4	\$103,046.8	\$97,653.8	\$102,489.4	(\$557.4)	(0.5%)

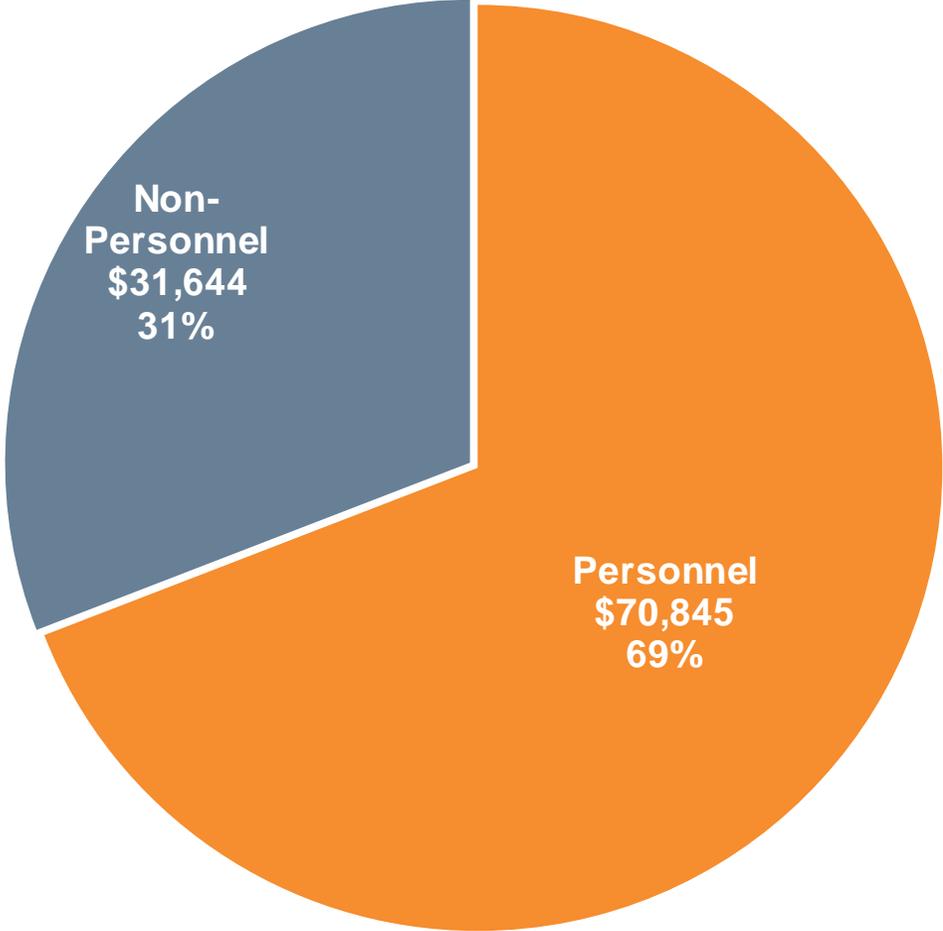
BUILDING INSPECTION FUND | 2301

PROGRAM ORGANIZATIONAL CHART

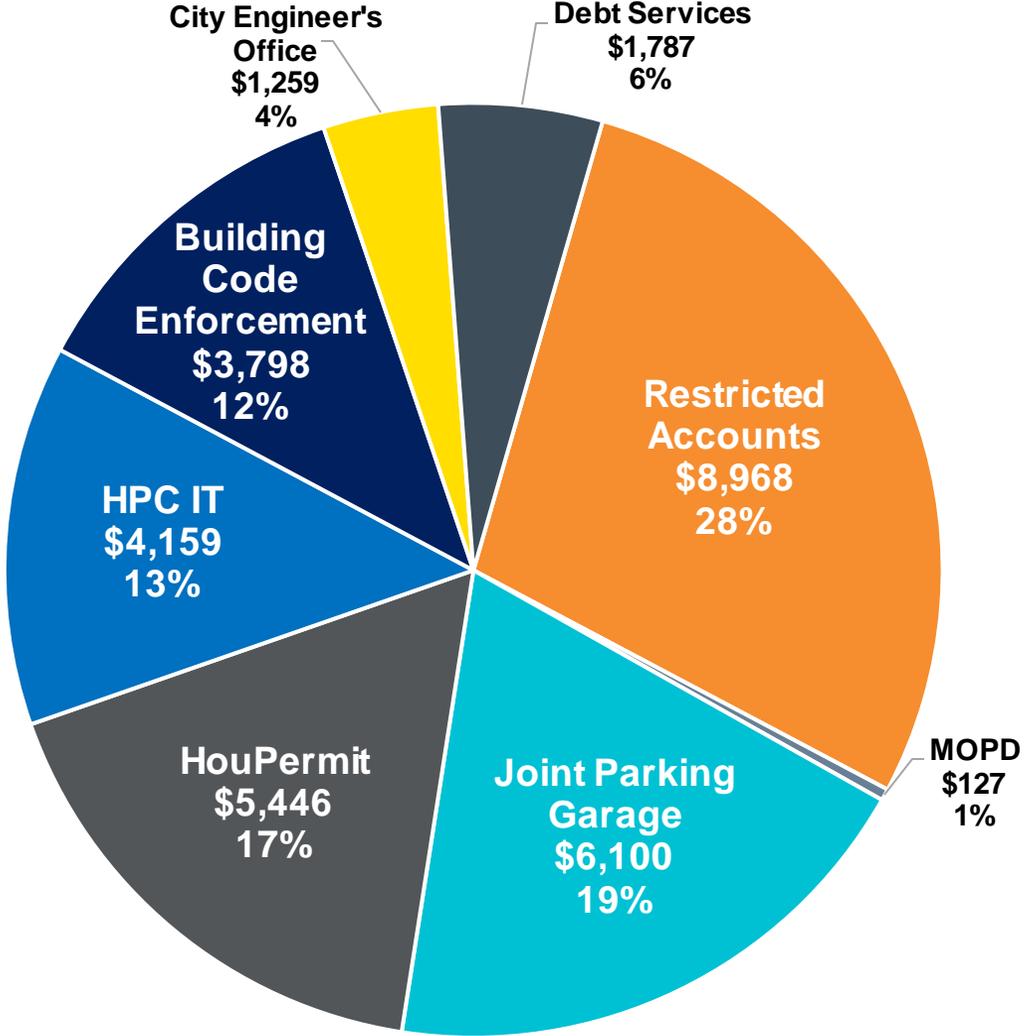
Projected Budget: \$102,489
 FTE: 642.1

OFFICE OF THE DIRECTOR	HOUSTON PERMITTING CENTER	INFORMATION TECHNOLOGY	MANAGEMENT SUPPORT BRANCH
FY23 BUDGET: \$693 FTE: 6.0	FY23 BUDGET: \$88,700 FTE: 615.1	FY23 BUDGET: \$13,030 FTE: 21.0	FY23 BUDGET: \$67 FTE: 0.0
<ul style="list-style-type: none"> — The Mayor’s Office for People with Disabilities (MOPD). — Liaison between the mayor, city council, city departments and other entities. 	<ul style="list-style-type: none"> — Plan reviews, permitting, building code enforcement. 	<ul style="list-style-type: none"> — IT operational and user support. 	<ul style="list-style-type: none"> — Bi-weekly payroll function.

BUILDING INSPECTION FUND | 2301



FY23 PROPOSED BUDGET \$102,489



NON-PERSONNEL \$31,644

TRANSPORTATION & DRAINAGE

2302, 2310, 2311, 2312



TRANSPORTATION & DRAINAGE | 2302, 2310, 2311, 2312

MAJOR SERVICES

Maintain & operate street & drainage system

Plan for reinvestment & infrastructure growth needs

Coordinate with outside entities for impacts to City infrastructure & uses

REQUIREMENTS OF SERVICE DELIVERY

Federal & State Law

City Ordinance 2010-879 (reaffirmed by Proposition A in November 2018)

IMPACT

Neighborhood drainage

Sub-regional drainage & detention

Citywide mobility

CURRENT POPULATION

2.3 million

TRANSPORTATION & DRAINAGE | 2302, 2310, 2311, 2312

FUND	FUND NAME	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATE	FY23 PROPOSED	VARIANCE TO FY22 BUDGET	CHANGE
REVENUES							
2302	Stormwater	\$63,829.1	\$68,328.5	\$66,545.4	\$65,074.0	(\$3,254.5)	(4.8%)
2310	DDSRF-Drainage Charge	\$125,122.6	\$112,996.7	\$128,116.0	\$113,416.7	\$420.0	0.4%
2311	DDSRF-Ad Valorem Tax	\$135,342.7	\$76,394.0	\$75,494.8	\$78,532.0	\$2,138.0	2.8%
2312	DDSRF-Metro Et Al	\$69,108.5	\$84,948.8	\$84,238.7	\$84,978.8	\$30.0	0.0%
TOTAL		\$393,402.8	\$342,668.0	\$354,394.9	\$342,001.5	(\$666.5)	(0.2%)

TRANSPORTATION & DRAINAGE | 2302, 2310, 2311, 2312

FUND	FUND NAME	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATE	FY23 PROPOSED	VARIANCE TO FY22 BUDGET	CHANGE
EXPENDITURES							
2302	Stormwater	\$59,367.3	\$74,994.3	\$64,901.1	\$73,494.8	(\$1,499.5)	(2.0%)
2310	DDSRF-Drainage Charge	\$160,686.6	\$120,999.0	\$118,632.7	\$112,713.4	(\$8,285.6)	(6.8%)
2311	DDSRF-Ad Valorem Tax	\$52,543.4	\$105,830.1	\$99,504.3	\$117,011.6	\$11,181.5	10.6%
2312	DDSRF-Metro Et Al	\$67,036.9	\$83,187.4	\$81,312.6	\$86,469.1	\$3,281.7	3.9%
TOTAL		\$339,634.1	\$385,010.8	\$364,350.8	\$389,688.9	\$4,678.1	1.2%

STORM WATER FUND | 2302

PROGRAM ORGANIZATIONAL CHART				
Projected Budget: \$73,495 FTE: 342.3				
TRANSPORTATION & DRAINAGE OPERATIONS	FINANCIAL MANAGEMENT SERVICES	HOUSTON PERMITTING CENTER	INFORMATION TECHNOLOGY	MANAGEMENT SUPPORT BRANCH
FY23 BUDGET: \$52,683 FTE: 330.3	FY23 BUDGET: \$17,217 FTE: 0.0	FY23 BUDGET: \$1,940 FTE: 11.0	FY23 BUDGET: \$1,359 FTE: 1.0	FY23 BUDGET: \$296 FTE: 0.0
— Inspects, cleans, and repairs current storm water infrastructure.	— Debt service activities.	— City's Texas Pollution Discharge Elimination System (TPDES) Storm Water Permit.	— IT operational and user support.	— Employee health and safety. — Bi-weekly payroll reports.

DDSRF – DRAINAGE CHARGE | 2310

PROGRAM ORGANIZATIONAL CHART

Projected Budget: \$112,713
FTE: 24.0

OFFICE OF THE DIRECTOR	FINANCIAL MANAGEMENT SERVICES	MANAGEMENT SUPPORT BRANCH	CUSTOMER ACCOUNT SERVICES
<p>FY23 BUDGET: \$501 FTE: 2.0</p>	<p>FY23 BUDGET: \$109,482 FTE: 0.0</p>	<p>FY23 BUDGET: \$2 FTE: 0.0</p>	<p>FY23 BUDGET: \$2,728 FTE: 22.0</p>
<p>– Chief Recovery Office.</p>	<p>– Funding for CIP projects and storm water drainage maintenance.</p>	<p>– Bi-weekly payroll reports.</p>	<p>– Billing and customer service to drainage utility customers.</p>

DDSRF – AD VALOREM TAX | 2311

PROGRAM ORGANIZATIONAL CHART	
Projected Budget: \$117,012 FTE: 0.0	
TRANSPORTATION & DRAINAGE OPERATIONS	FINANCIAL MANAGEMENT SERVICES
FY23 BUDGET: \$14,980 FTE: 0.0	FY23 BUDGET: \$102,032 FTE: 0.0
<ul style="list-style-type: none"> – Maintenance of streets and bridges; installation, operation, and maintenance of the traffic signal system. – Installation and maintenance of traffic control systems, pavement markings, and flashing school beacons. – Maintenance of roadway lighting on major highways. – Conducts studies involving speed zones and traffic counts. 	<ul style="list-style-type: none"> – Funding for CIP projects. – Transfers for Ch. 380 Agreement projects.

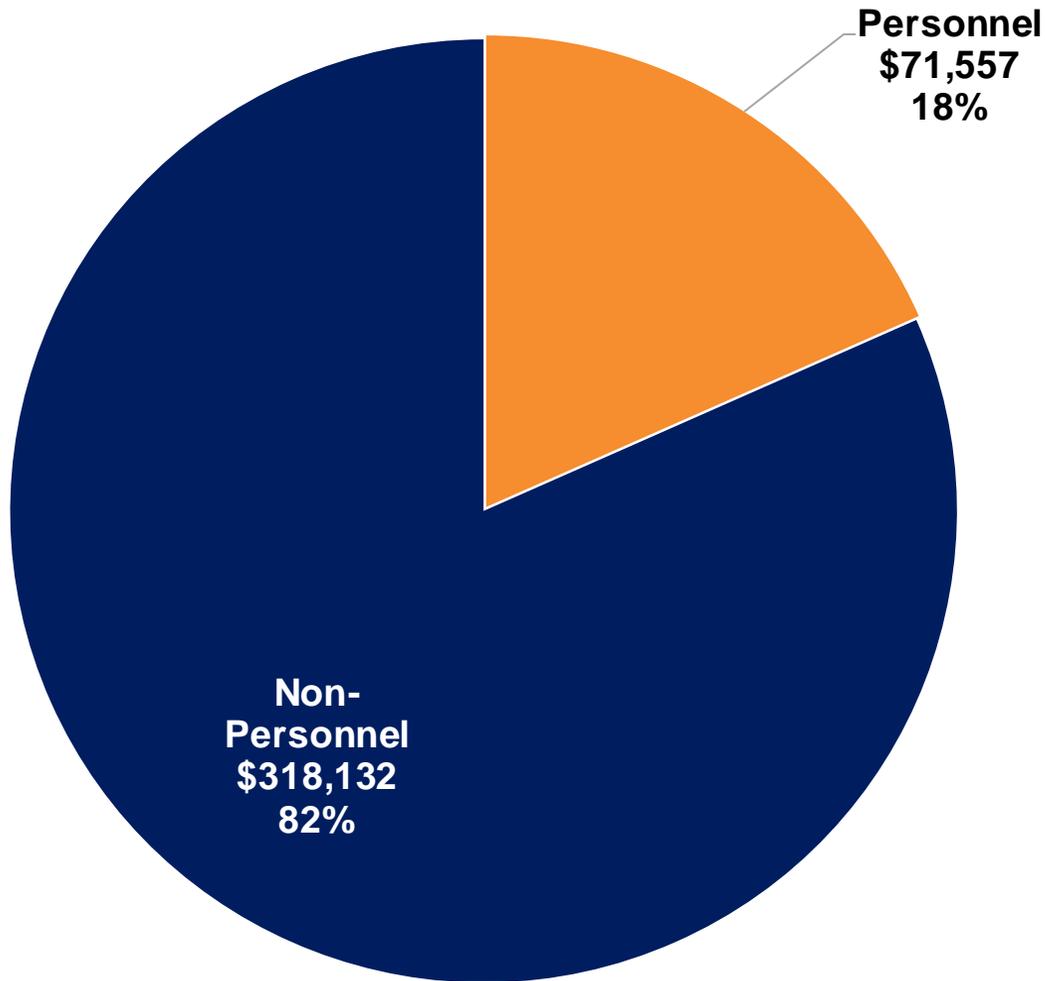
DDSRF – METRO ET AL | 2312

PROGRAM ORGANIZATIONAL CHART

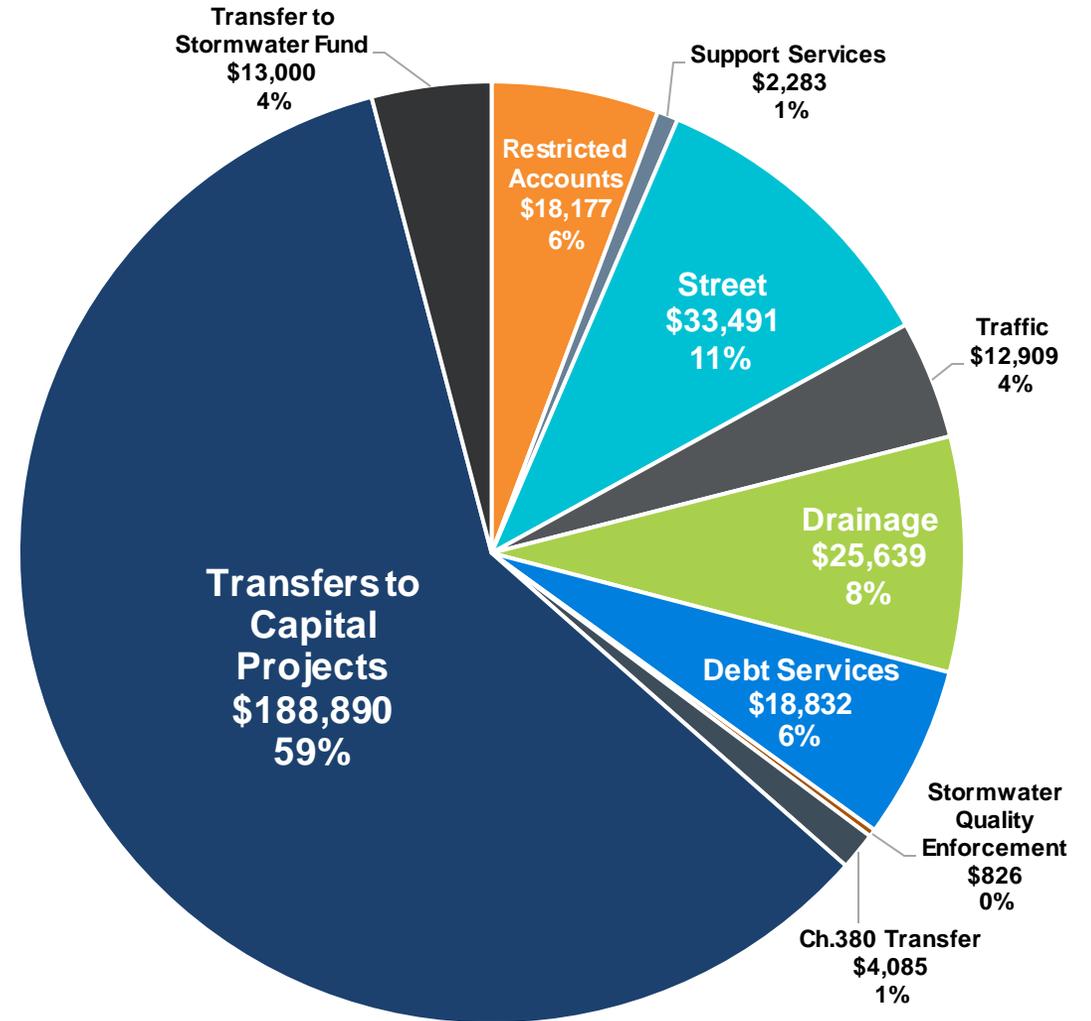
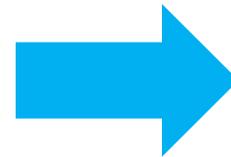
Projected Budget: \$86,469
FTE: 470.4

TRANSPORTATION & DRAINAGE OPERATIONS	INFORMATION TECHNOLOGY	MANAGEMENT SUPPORT BRANCH
<p>FY23 BUDGET: \$84,438 FTE: 466.4</p>	<p>FY23 BUDGET: \$1,596 FTE: 4.0</p>	<p>FY23 BUDGET: \$435 FTE: 0.0</p>
<ul style="list-style-type: none"> – Maintenance of streets and bridges; installation, operation, and maintenance of the traffic signal system. – Installation and maintenance of traffic control systems, pavement markings, and flashing school beacons. – Maintenance of roadway lighting on major highways. – Conducts studies involving speed zones and traffic counts. 	<ul style="list-style-type: none"> – IT operational and user support. 	<ul style="list-style-type: none"> – Employee health and safety. – Bi-weekly payroll reports.

TRANSPORTATION & DRAINAGE | 2302, 2310, 2311, 2312



FY23 PROPOSED BUDGET \$389,689



NON-PERSONNEL \$318,132



HOUSTON TRANSTAR | 2402

TRANSTAR | 2402

MAJOR SERVICES

Transportation, Homeland Security & Emergency Management for City & 13 surrounding counties

REQUIREMENTS OF SERVICE DELIVERY

Collaborative program between City, Harris County, METRO and Texas Department of Transportation

IMPACT

Safety & emergency management

CURRENT POPULATION

2.3 million in the City of Houston

7.1 million in the Greater Houston Area

TRANSTAR | 2402

FUND	FUND NAME	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATE	FY23 PROPOSED	VARIANCE TO FY22 BUDGET	CHANGE
REVENUES							
2402	Houston TranStar	\$3,135.9	\$3,010.9	\$2,674.2	\$2,559.1	(\$451.8)	(15%)
EXPENDITURES							
2402	Houston TranStar	\$2,482.9	\$3,246.5	\$2,540.1	\$3,427.3	\$180.9	5.6%

TRANSTAR | 2402

TRAFFIC OPERATIONS DIVISION

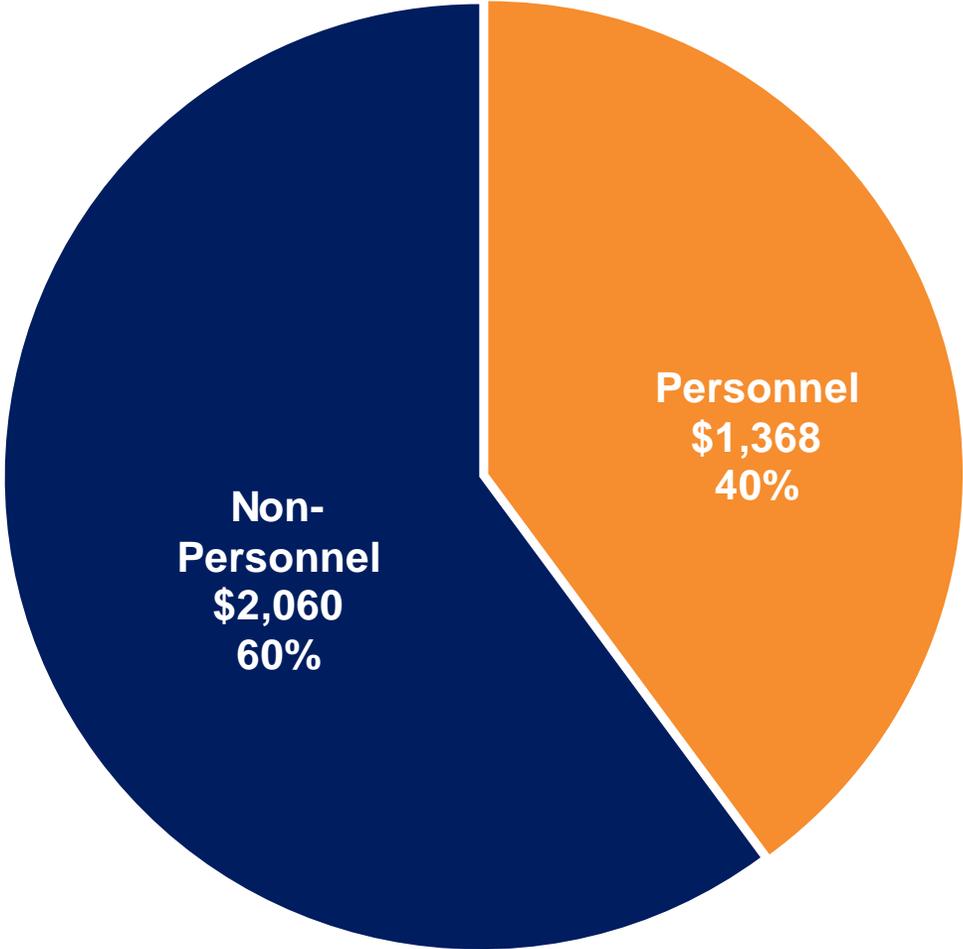
FY23 BUDGET:

\$3,427

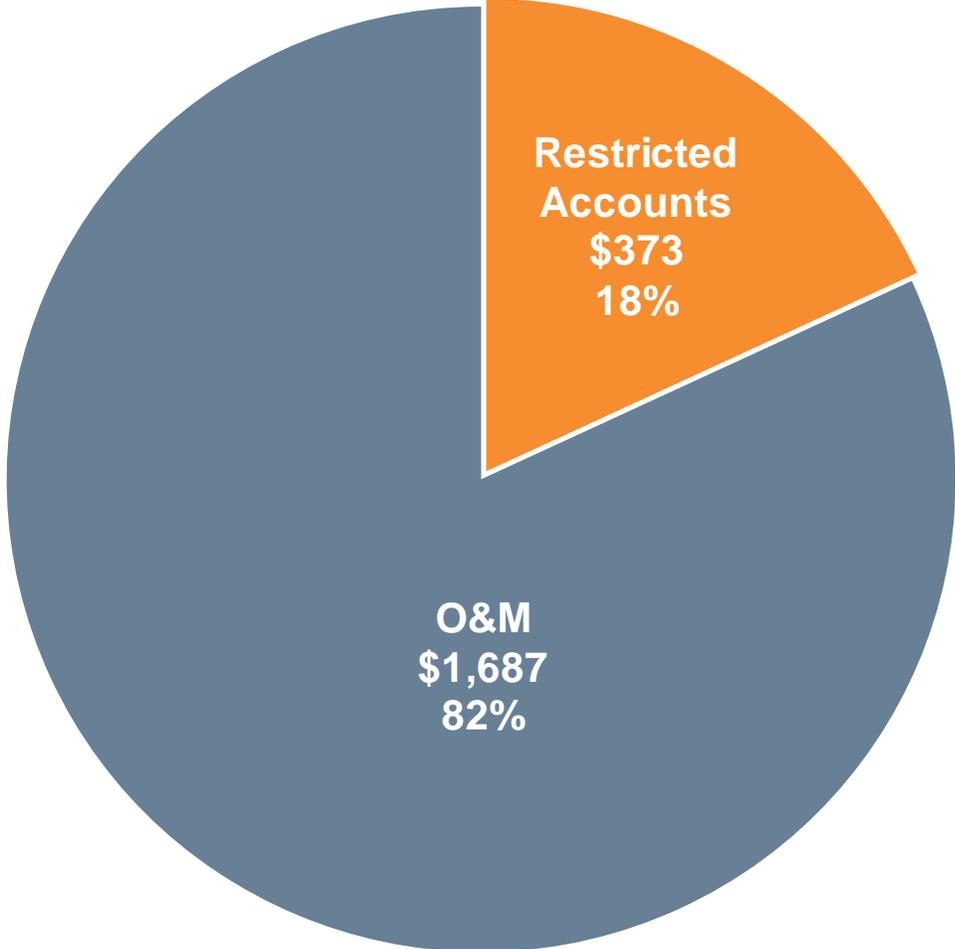
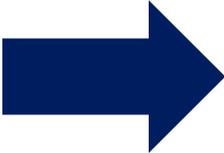
FTE: 10.0

— Manages, operates and maintains the Houston TranStar Center.

TRANSTAR | 2402



FY23 PROPOSED BUDGET \$3,427



NON-PERSONNEL \$2,060

COMBINED UTILITY SYSTEM

8300, 8301, 8305



COMBINED UTILITY SYSTEM | 8300, 8301, 8305

MAJOR SERVICES

Production & distribution of over 163 billion gallons of water
Treatment of over 96 billion gallons of wastewater
Billing & collection of over 488,800 water & wastewater accounts

REQUIREMENTS OF SERVICE DELIVERY

City of Houston ordinance 2004-299

IMPACT

Drinking water for daily life
Treatment of wastewater to return clean water to the environment (includes Consent Decree)

CURRENT POPULATION

2.3 million

COMBINED UTILITY SYSTEM | 8300, 8301, 8305

FUND	FUND NAME	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATE	FY23 PROPOSED	VARIANCE TO FY22 BUDGET	CHANGE	
REVENUES								
8300	Water & Sewer	\$1,126,253.4	\$1,233,989.4	\$1,395,516.1	\$1,514,603.2	\$280,613.8	22.7%	
8301	CUS Operating	\$467,726.0	\$527,866.3	\$512,382.1	\$522,091.6	(\$5,774.7)	(1.1%)	
8305	CUS General Purpose	\$9,683.9	N/A					

COMBINED UTILITY SYSTEM | 8300, 8301, 8305

FUND	FUND NAME	FY21 ACTUAL	FY22 CURRENT BUDGET	FY22 ESTIMATE	FY23 PROPOSED	VARIANCE TO FY22 BUDGET	CHANGE
EXPENDITURES							
8300	Water & Sewer	\$927,235.0	\$1,059,751.0	\$1,020,635.8	\$1,121,180.0	\$61,429.0	5.8%
8301	CUS Operating	\$466,578.0	\$527,866.3	\$495,866.3	\$522,091.6	(\$5,774.7)	(1.1%)
8305	CUS General Purpose	\$215,083.2	\$247,734.8	\$232,716.3	\$504,281.5	\$256,546.7	103.6%

WATER AND SEWER OPERATING FUND | 8300

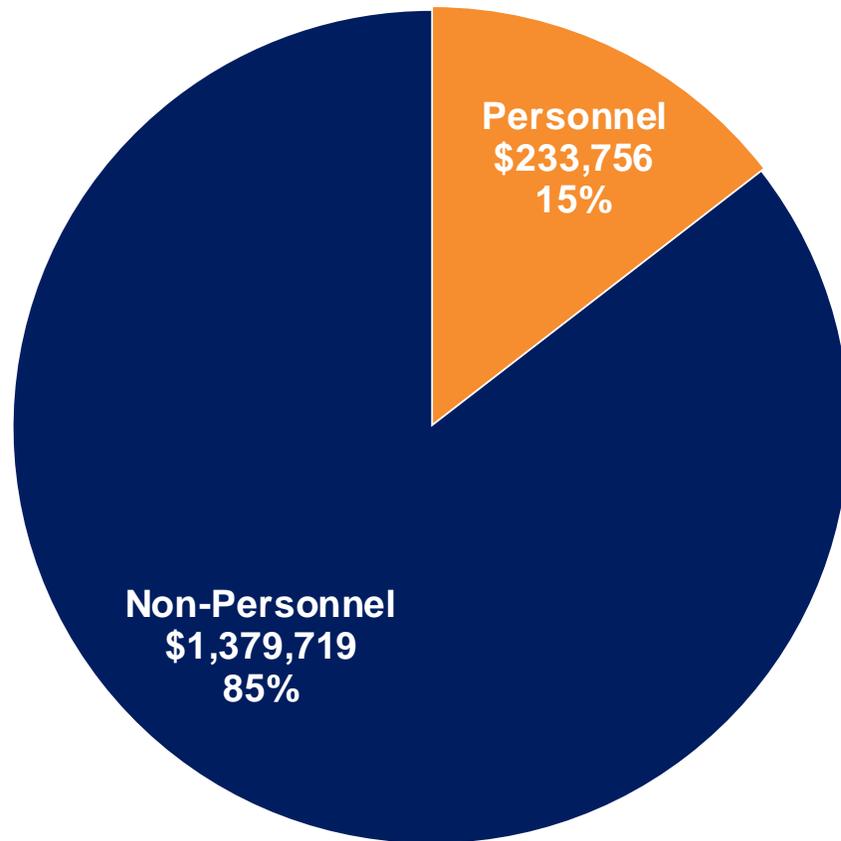
PROGRAM ORGANIZATIONAL CHART

Projected Budget: \$1,121,180
FTE: 2,328.8

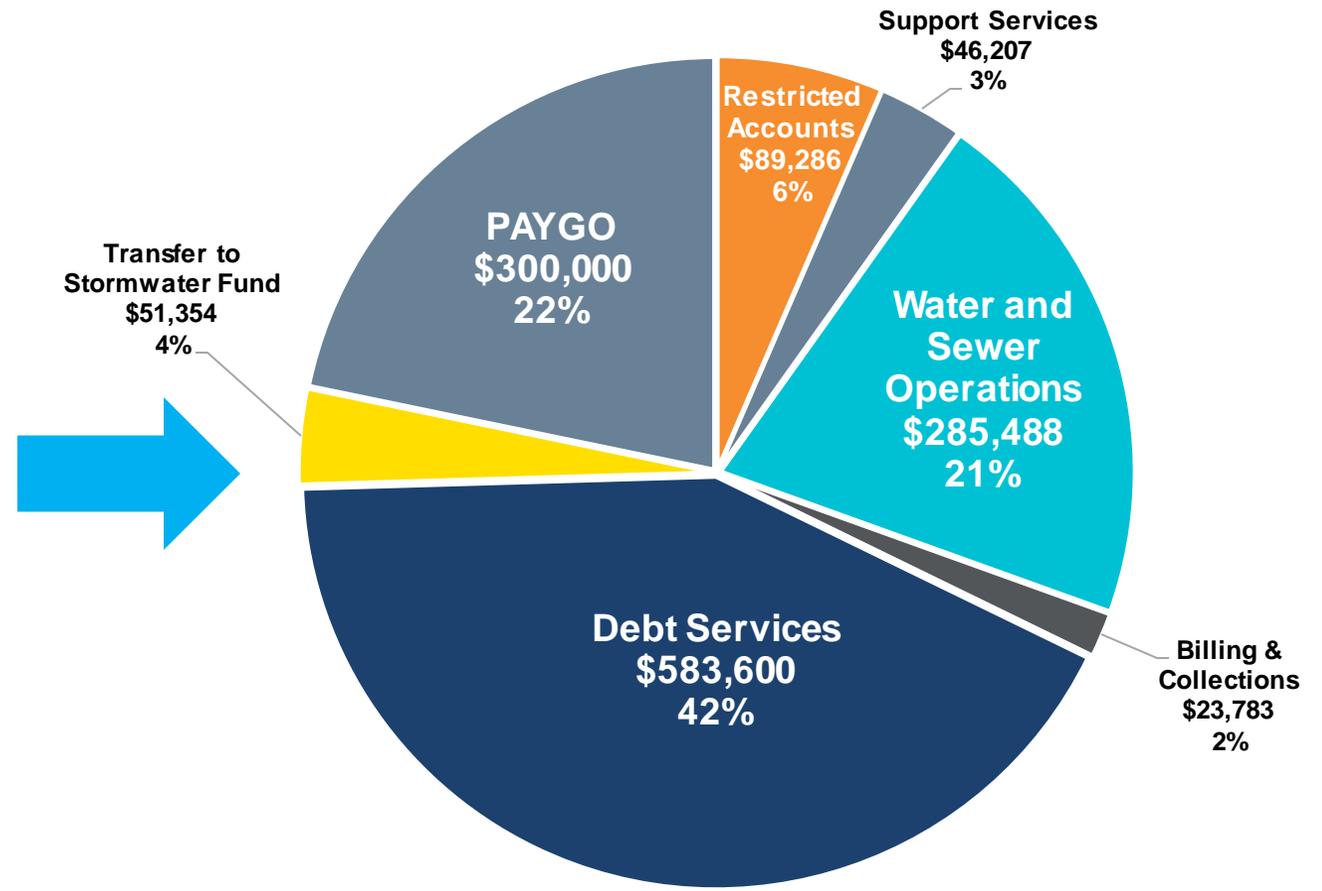
OFFICE OF THE DIRECTOR	HOUSTON WATER	FINANCIAL MANAGEMENT SERVICES	CAPITAL PROJECTS	INFORMATION TECHNOLOGY	MANAGEMENT SUPPORT BRANCH	CUSTOMER ACCOUNT SERVICES
FY23 BUDGET: \$8,749 FTE: 59.5	FY23 BUDGET: \$466,765 FTE: 1,641.1	FY23 BUDGET: \$563,785 FTE: 138.5	FY23 BUDGET: \$333 FTE: 2.0	FY23 BUDGET: \$20,788 FTE: 63.1	FY23 BUDGET: \$14,270 FTE: 26.0	FY23 BUDGET: \$46,489 FTE: 398.6
— Leadership and oversight of the Houston Public Works Department.	— Drinking water operations — Wastewater operations	— Financial and accounting activities. — Procurement and warehousing.	— Management of combined utility system real estate assets.	— IT operational and user support.	— Records management, training, internal review, and other support functions. — Employee health and safety.	— Water and sewer billing and customer support. — Water meter maintenance.

COMBINED UTILITY SYSTEM | 8300, 8301, 8305

(Net of Internal Transfers)



FY23 PROPOSED BUDGET \$1,613,475



NON-PERSONNEL \$1,379,719

COMBINED UTILITY SYSTEM | 8300, 8301, 8305

(Net of Internal Transfers)

FUND	FY22 CURRENT BUDGET	FY23 PROPOSED	VARIANCE TO FY22 BUDGET	CHANGE
REVENUES				
Combined Utility System Funds Group	\$1,232,265.6	\$1,502,616.7	\$270,351.1	21.9%
EXPENDITURES				
Combined Utility System Funds Group	\$1,305,761.9	\$1,613,475.0	\$307,713.1	23.6%
NET OPERATING SURPLUS/DEFICIT				
Combined Utility System Funds Group	(\$73,496.3)	(\$110,858.3)		

thank you!



houstonpublicworks.org



@houpublicworks



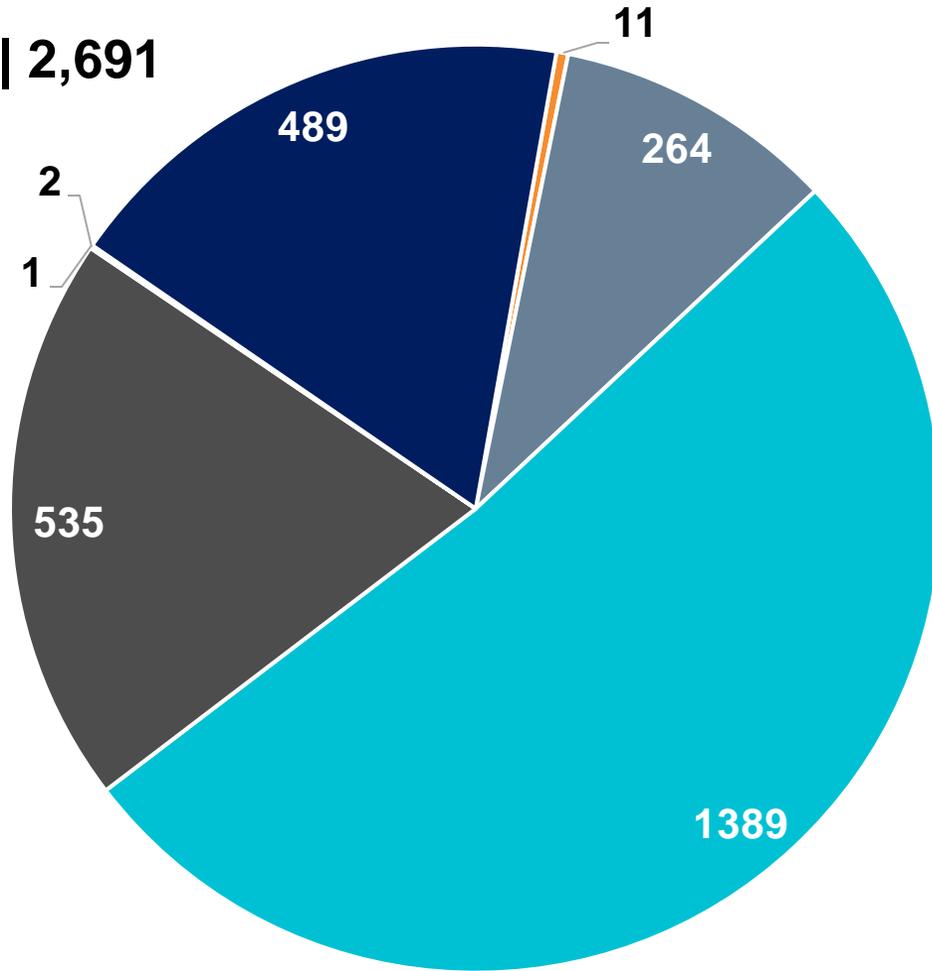
APPENDIX

as of April 2022 based on 3,813 employees

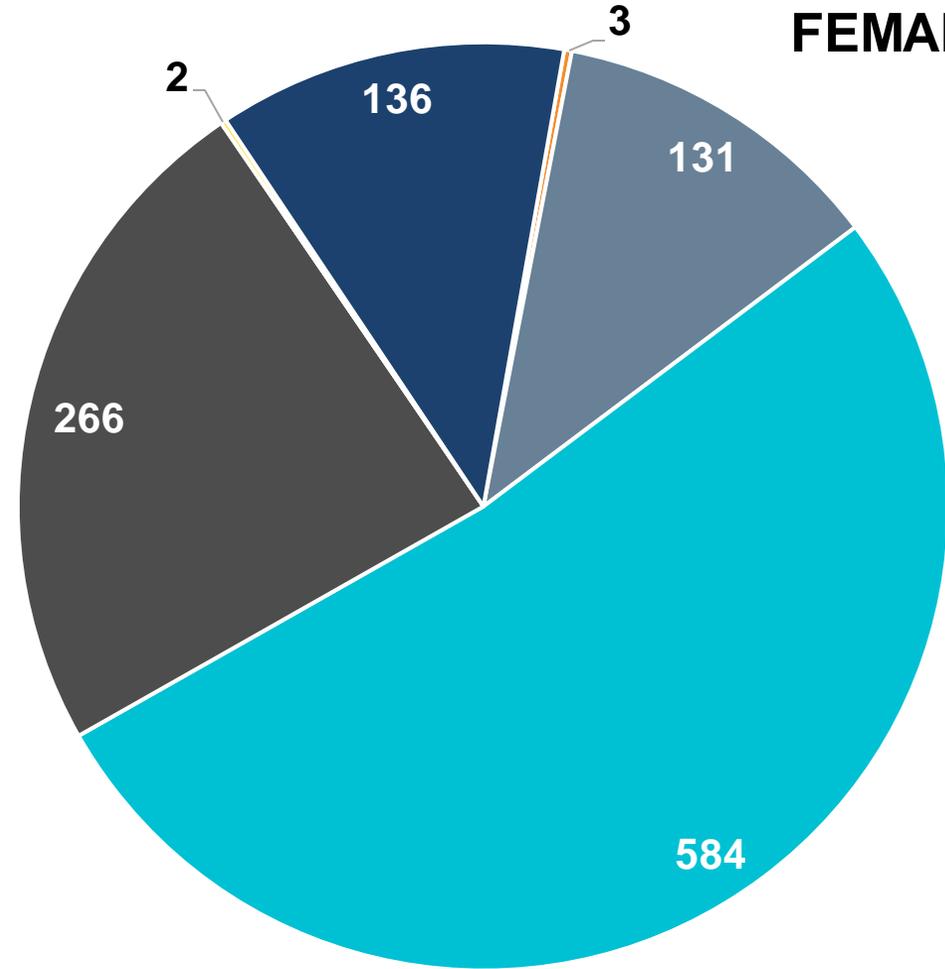


ETHNICITY

MALES | 2,691



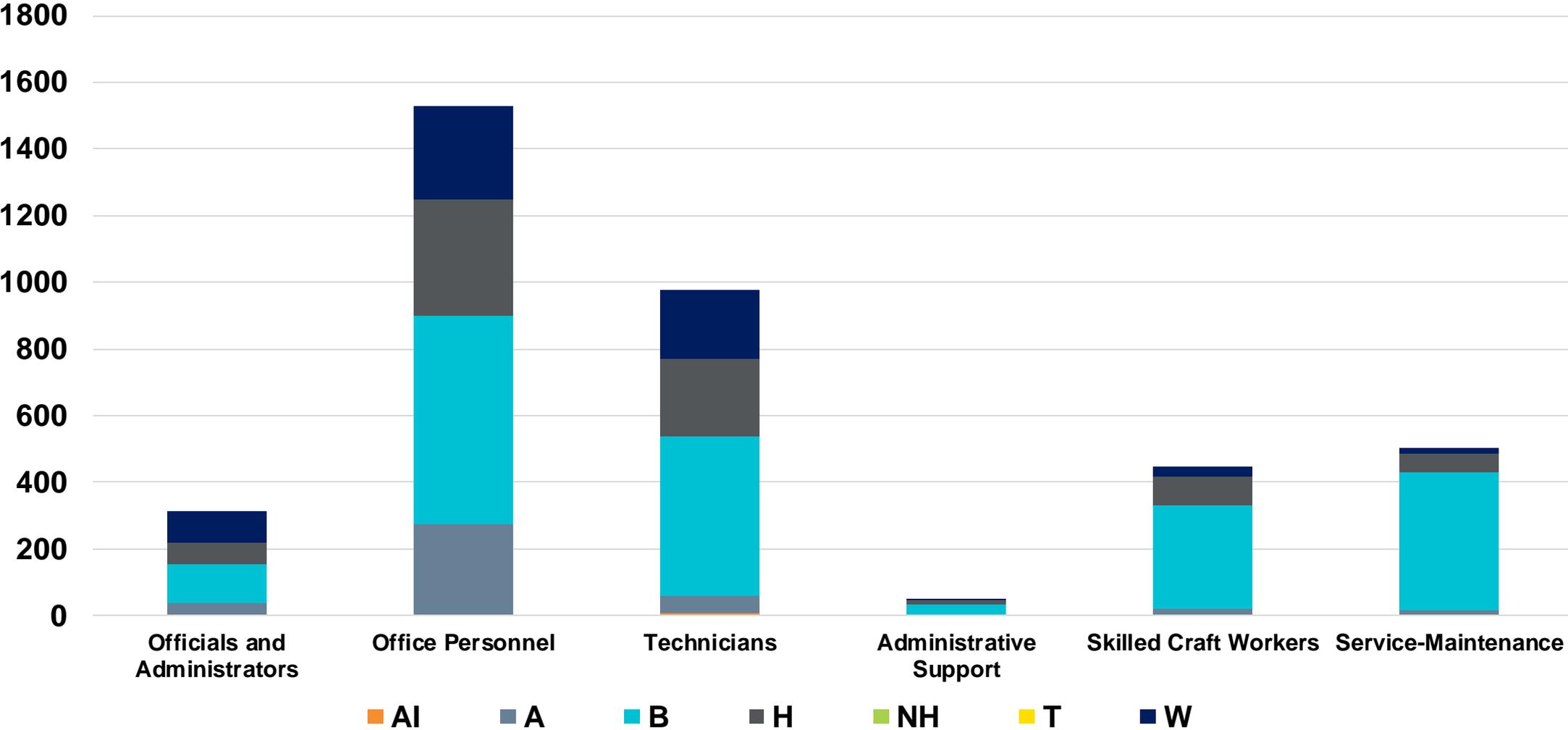
FEMALES | 1,122



AI A B H NH T W

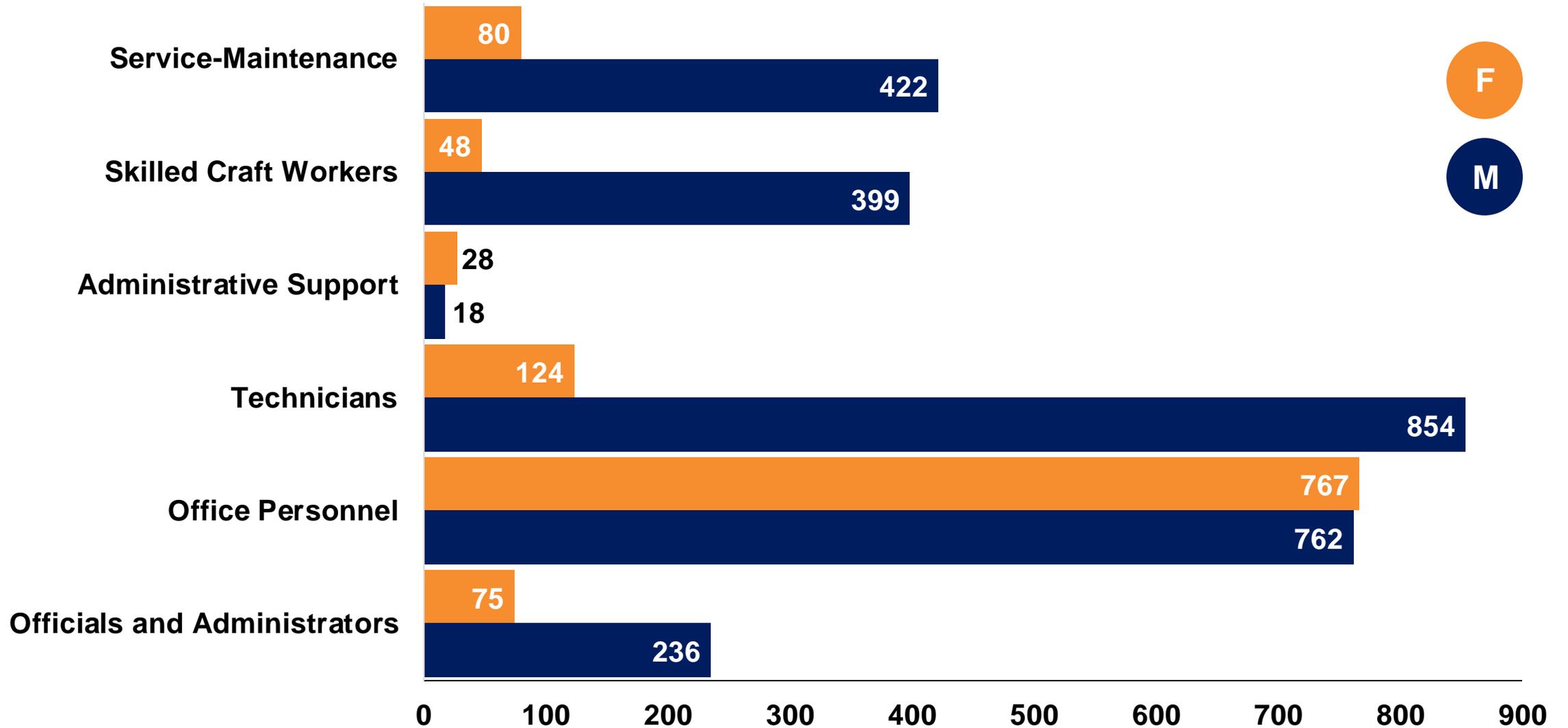
AI A B H NH T W

ETHNICITY BY JOB

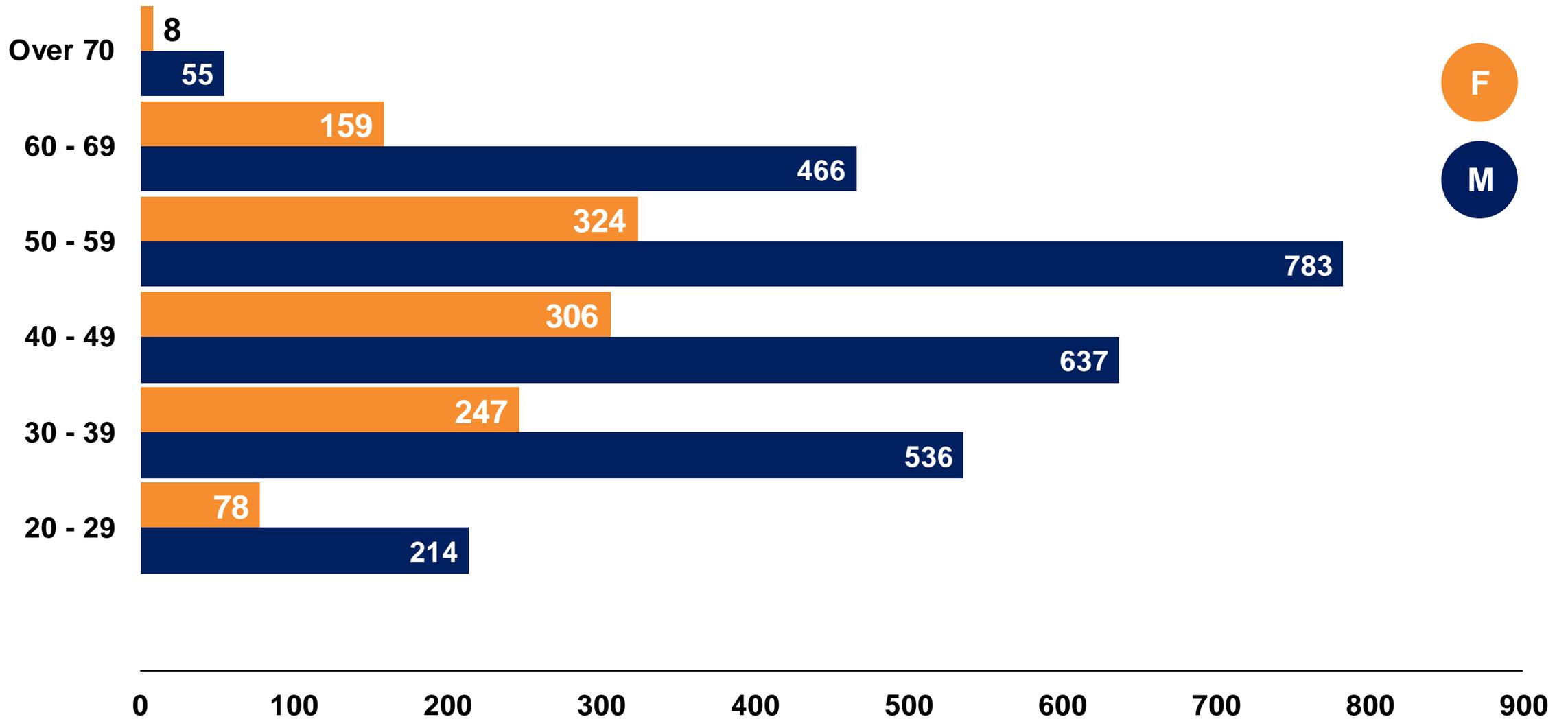


AI – American Indian, A – Asian, B – Black, H – Hispanic, NH – Native Hawaiian or Other Pacific Islander, T – Two or More Races, W – White

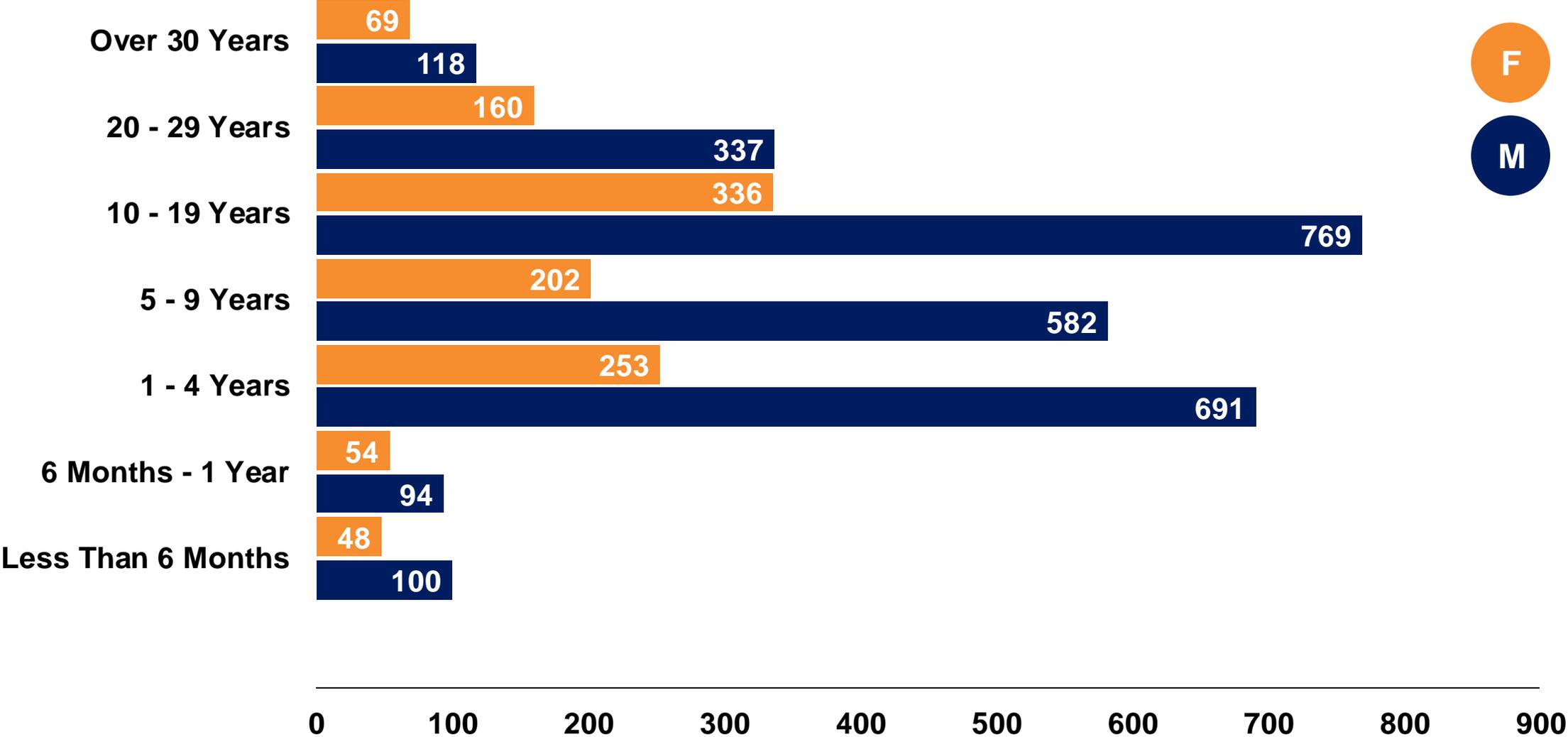
GENDER



AGE



TENURE





TOP ACCOMPLISHMENTS

FY 2022



CAPITAL PROJECTS

- Awarded 17 design contracts for water and wastewater.
- Programmed \$323M and appropriated \$257M for 80%.
- Council accepted work on 22 projects with an average of 39 weeks from substantial completion to accept work. Five (5) project exceeded 52 weeks.
- Inspector Training Program is set. A test run for FAC will be conducted around Jan 2022.
- FEMA Alternative Solutions for the 4 Areas are finalized and awaiting FEMA and City to agree on the Hurricane Harvey damages.
- All Consent Decree Projects completed within deadline.
- Established the Variance Review Committee, and related Standard Operating Procedures, for HPW Capital Projects
- Interim performance evaluations continue to reduce the number of final negative performance evaluations to ZERO.
- Four employees were certified through TxDOT Local Government Project Procedures (LGPP) Qualifications Program.
- Recipient of APWA Texas Chapter Technical Innovation Award for the Realignment of Tierwester Street project.
- Recipient of APWA Texas Chapter Project of the Year Award for the Lake Houston Parkway Bridge Rehabilitation project.

CAPITAL PROJECTS

- Consolidated all standard operating procedures into a centralized Infrastructure Delivery Line Portal.
- Negotiated and established a new Construction Materials Testing Fee Schedule with ACEC and TCEL.
- Issued new contracts for 27 Testing Laboratories.
- Created the Community Development Block Grant- Mitigation (CDBG-MIT) Program Manual to be used on City projects.
- Technical Services Sector received a perfect score during their internal program and process audit for contract awards.
- Created GIS RES mapping system to provide updated mapping tools for research and acquisitions.
- Site Selection examined routes for the North Corridor Package 4 and Easthaven WWTP consolidation Projects have resulted in shorter routes, reduced linear feet of sewer pipe, and an estimated construction costs savings between \$2.5M to \$4.5M.
- Acquired 42 acres on Old Farm Road for regional detention purposes
- Acquired 2 parcels for the Spellman Detention Basin Project for detention purposes
- Onboarding an electronic recording contract to reduce the amount of time parcel deeds records were available to the public
- Continued steady work progress though the team worked both virtually and in office during this time.

CUSTOMER ACCOUNT SERVICES

- 22% improvement in the average number of days to complete billing adjustments; i.e., 60 days (Apr 2021) to 47 days (Apr 2022)
- New Rates implementation effective September 2021 as approved by the City Council
- Implementation of web forms for water permit application on small meters

HOUSTON WATER

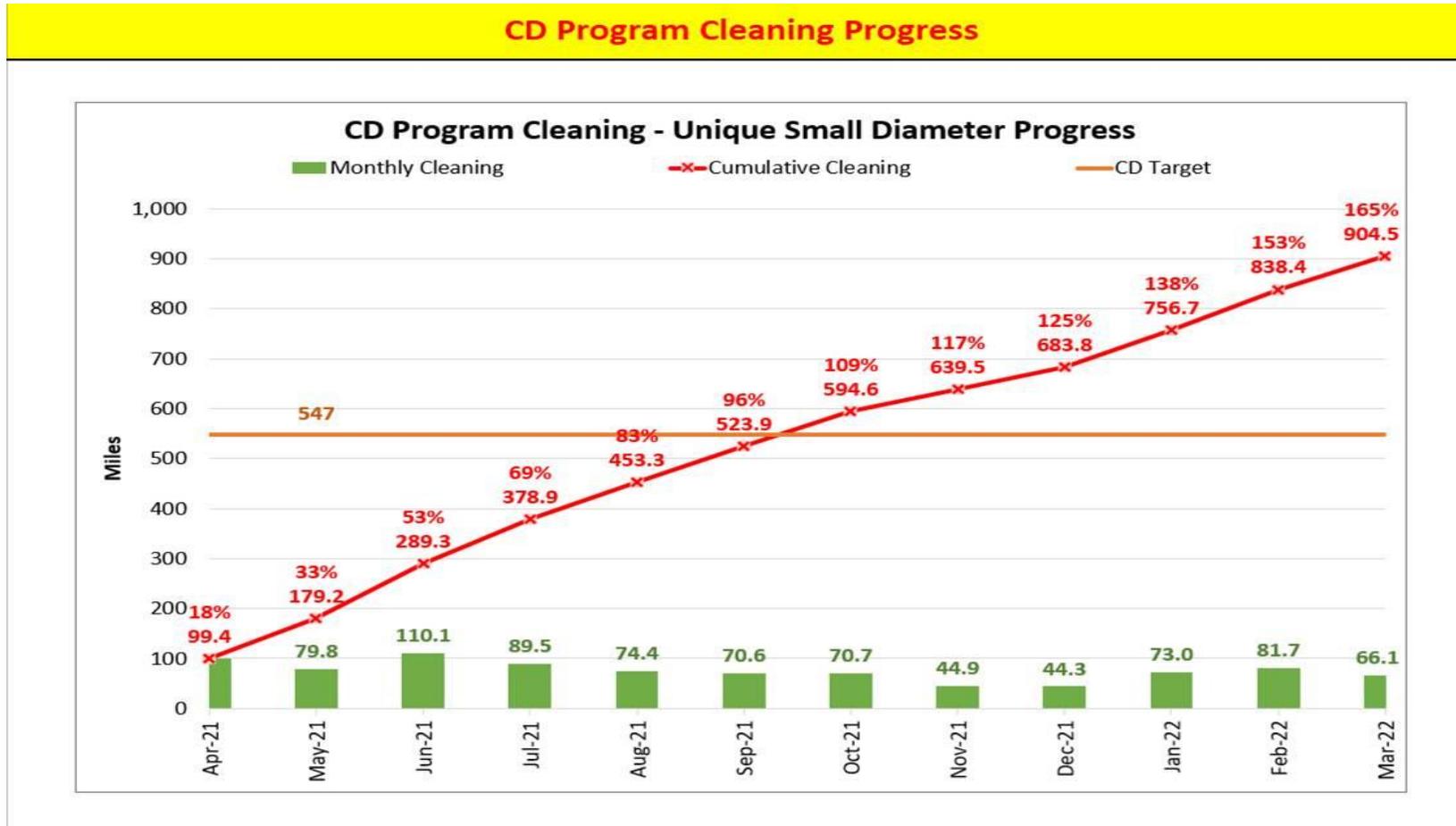
- Regulatory Compliance Drinking Water Laboratory has developed methods and received approval from the EPA to perform various analysis for the upcoming Unregulated Contaminant Monitoring Rule 5 (UCMR5)
- Regulatory Compliance Wastewater Laboratory continued expansion of TNI accreditation to Mercury and all Ammonia analysis, further strengthening data quality. The Laboratory has successfully expanded capacity and investigation capabilities by developing methods for the determination of Volatile Organic Compounds (VOCs) specific to the pharmaceutical manufacturing industry as well as Nonylphenols.
- The Regulator Compliance Wastewater Laboratory continues the weekly collection of wastewaters from all 39 wastewater treatment plants in support of the Houston Health Department COVID19 surveillance project.

HOUSTON WATER

- Wastewater Team members won industry awards for Utility of the Future Today for Watershed Stewardship; Diversity, Equity and Inclusions; Ronald B. Sieger Biosolids Management; Outstanding Operator of the Year; Third Place Ops Challenge – Gupta Electrical Event and Freese & Nichols Process Control Event, all were awarded by the Water Environment Association of Texas (WEAT). TOP OP's CHALLENGE awarded by Texas American Water Works Association (TAWWA). OPS Challenge - Riley Crocker Dedicated Volunteer Award. The Water Environment Federation Fellows Recognition Program recognizes distinguished accomplishments and contributions of individuals who have made an impact in the global water environment in a variety of disciplines.
- As a result of the Manhole Monitor installations, there has been a reduction of Sanitary Sewer Overflows by 18%. An overall 33% reduction by FOG control, rehabs method and cleaning and televising.

HOUSTON WATER

- Exceeded Consent Decree unique small diameter cleaning by 380.60 miles



HOUSTON WATER

The FY22 Northeast Water Purification Plant (NEWPP) Expansion accomplishments include:

- The project has completed 6 million manhours with zero Lost Time Accidents
- The project completed the final Appropriation for the Guaranteed Maximum Price (GMP) in December 2021 and is now fully funded through the completion of construction
- The project continued construction during the 2nd pandemic year and invoiced over \$375 million with minimal disruption during FY22
- The Intake Pump Station is nearing completion with pumps in the testing phase
- The Administration and Maintenance Buildings are scheduled to be complete before fall of 2022
- The project is preparing for Testing, Start-up, and Commissioning in the fall of 2022

HOUSTON PERMITTING CENTER

- Completed 610,888* inspections for Code Enforcement
- Reviewed 34,319* plan sets (Commercial, Residential, One-Stop and Office of the City Engineer)
- Completed 12,652* floodplain inspections and participated in 19 community/townhall meetings (10 of which took place virtually)
- Created a more agile workforce of inspectors & permit technicians by implementing 5-6 months of cross-training in plan review
- Expanded customer service with enactment of single reviewer process and by streamlining the One Stop appointment process
- Conducted the annual Infrastructure Design Manual Roll Out Webinar with approximately 400 attendees lead by the Design and Construction Standards Team
- Addressed over 200 requests for updates to the Infrastructure Design Manual (Chapters 1-5, and 13)

TRANSPORTATION & DRAINAGE OPERATIONS

- Deployment of the new Remote School Zone Monitoring system to all 1,400+ locations by end of June and received APWA-TX Excellence award.
- Completed 59 drainage rehabilitation projects (40,850 linear feet of roadside ditches rehabilitated, 13,550 linear feet of storm sewer replaced, 189 acres of off-road ditches, detention pond maintenance and street & drainage rehabilitations).
- Initiated three (3) pilot street & drainage improvement projects that incorporate green stormwater infrastructure (GSI) to monitor and assess the effectiveness of various GSI techniques and their maintenance requirements.
- Stormwater Planning completed the Multi-Use Park Facilities Guide in partnership with Houston Parks Department setting the foundation for practices to improve recreational facilities while managing excess stormwater.
- Advanced the initial procurement stage of the City's First Stormwater Master Plan which will develop a dynamic 2-D hydrologic and hydraulic model of the existing City drainage infrastructure and set a foundation for future project prioritization.
- Recipient of the 2022 APWA In-House Project of the Year (Houston Open – Memorial Park Loop).
- 40 Super-Neighborhoods Rehabbed – 4 in Complete Communities (Second Ward and Alief-Westwood). 89.56 lane-miles of asphalt streets milled and overlaid, 634 concrete panels replaced (37.18 lane-miles of concrete streets rehabbed).
- Successful implementation of Proactive Pothole Initiative Maintenance Quadrants and creation of the Mayor's Street Rehabilitation Initiative Program (MSRI) Dashboard.

TRANSPORTATION & DRAINAGE OPERATIONS

- Completion of the Memorial Bridge and Country Creek Bridge Rehab.
- Completed 38 sidewalk projects (34,586 linear feet of sidewalks for schools, major thoroughfares, and the Mayor's Office for People with Disabilities).
- Completed 74 Council District Service Fund (CDSF) projects helped council members quickly solve local problems on panel replacements, overlay, speed cushions, median modifications, and diverters.
- Completed 39 major projects for Mayor's Street Rehabilitation Initiative Program (MSRI) for approximately 68 lane miles.
- Completed 10 interlocal agreements and processed review of 40 plan sets from outside agencies.
- Completed 17 traffic signal and safety projects.
- TDO created an Urban Design Studio, housed in the Multimodal Safety & Design branch, to promote and advance placemaking and urban design in city projects through several lenses including Resilient Houston and the Vision Zero Action Plan.
- TranStar expanded its Real-Time Roadway Flood Warning System into the Beaumont area in November 2021 to warn drivers of potential flood conditions on local arterials.

INFORMATION TECHNOLOGY

- Supported the department's efforts to continue deploying the new employee portal as well as supporting continued operation of the department's new cloud based digital signage platform.
- Developed & deployed the complete public & internal facing GeoLink Interactive Mapping Solution. Solution replaced a 25yr old legacy Geographic Information Management System (GIMS) mapping environment. GeoLink leverages new imagery content commercially available from NearMap & Cyclomedia vendors.
- Developed & deployed the public & internal facing HPW Enterprise Geospatial HUB. This enterprise level web portal replaced the 25yr old legacy Geographic Information System (GIMS) web landing page.
- Developed enhancements & new functionalities to the Emergency Management Console (EMC) Service Request Dashboard that is utilized at the Houston Emergency Center (HEC) by all city agencies during emergencies.
- Developed & deployed the HPW Enterprise Emergency Operations HUB. This environment provides emergency teams access to various emergency related dashboards & mapping solutions. Also provides mappings solutions that support city special event activities and the ability to do project deconflicting associated to the events.
- Established GIS Enterprise Standards & GIS Deliverable Standards. Requires all contractors to follow & apply these standards to their project deliverables. These standards & deliverable requirements did not exist, and this process is the first of its kind for city organizations.
- Redesigned & deployed the HPW Adopt-A-Drain Public Interactive System. This is a public engagement initiative introduced by the Mayor's Office.

INFORMATION TECHNOLOGY

- Completed the redesign & deployment of the Traffic Counts solutions. This solution replaced a 20yr old process that TDO used to capture the level of traffic counts & its impacts to the City of Houston.
- Provided professional services support to the Transportation & Drainage Operations (TDO) service line's effort to complete the assessment their Work & Asset Management requirements & internal processes. Results of the Phase I (Cursory Assessment & Software Selection) & Phase II (Deep Dive Process Assessment / Optimization) efforts led to adoption of the consultant's recommendations for a consolidated Enterprise Asset (& work) Management (EAM) system approach utilizing the existing Cityworks platform for the entire TDO organization.
- Facilitated Public Works technology support for the City initiative to replace the legacy Integrated Land Management System (ILMS) Permitting & Inspections system and the associated Sivell mobile inspector solution with an Infor based commercial off-the-shelf solution.
- Supported effort to procure the needed AWS cloud-based compute and storage as well as the Avolve Software vendor's professional services to support the upgrade of the Permitting Center's ProjectDox Electronic Plan Review (EPR) solution from version 8.6 to version 9.2. Supported management decisions and contract renewal efforts to move ProjectDox to the Software as a Service (SaaS) platform.
- Provided support to upgrade the Permitting Center's cashiering, customer queuing and digital signage systems.
- Supported the continued configuration & operations of the Wastewater Lab's Laboratory Information Management System (LIMS)
- Collaborated with Houston Water to define and deploy the continuation of a seven step Phase II implementation of Houston Water's Infor IPS based work & asset management system during FY22.

INFORMATION TECHNOLOGY

- Collaborated with Houston Water Planning & Amazon Web Services (AWS) support to create the initial Data Lake environment for Houston Water Planning's consent decree compliance efforts.
- Continued development, User Acceptance Testing (UAT) and deployment of Phase II of the CIMS 3.0 upgrade for Real Estate section of the Capital Projects service line.
- Supported the planned move of the public facing portion of the Professional Services Selection (PSS) system from vendor hosted to city hosted environments.
- Migrated WebFocus Business Intelligence reports and dashboards from the version 7.3 environment to a new version 8.2 environment.
- Supported implementation of the EB Cape FAST supervisor training system (phase 1) - to assist education management transform their Field Administrative Supervisor Training (FAST) into fully on-line system with applications taken and approved on-line, both live classes and videos, and after-class data collection (class surveys, tests, certifications, etc.)
- Supported the capture and documentation of GIMS to GeoCortex Water Capacity Reservation (WCR) Workflow Mapping - Continued GIMS and INFOR initiative to capture iPermit Workflows by explicitly capturing the Impact Administration Fees for the following applications (Name Transfers, Site to Site Transfer, Shopping Centers, Impact Exemption Fees and from the DPC (Development Participation Contract) Program -> Application, Construction, Reimbursement.
- Supported the Customer Management and GIS Data Upload System (Phase I) efforts by creating a web base application where water supply customers can update key contact information, upload contract changes and GIS data files.
- Provided a Software Assessment - Alternatives to StreetSaver. Effort determined the feasibility of replacing the end-of-life SWEET Tool add-in with GeoCortex capability.

INFORMATION TECHNOLOGY

- Coordinated with City HITS network colleagues to address network asset replacements, performance, and other network improvement efforts.
- Continued limited deployment of cloud-based Amazon Web Services (AWS) Workspaces virtual desktop infrastructure (VDI) compute to selected users in support of remote operations resulting from the pandemic and emergency management situations/contingency operations.
- In conjunction with annual asset replacement procedures, continued converting users from PCs to Laptops in support of the “Single Device per user” initiative.
- Decommissioned ShareFile storage environment – In compliance with city direction, found alternative short & long-term storage solutions to replace ShareFile
- Provided focused Cyber Security support by ensuring IT devices and services were properly monitored, patched, and if necessary, replaced, in a timely manner. Coordinated with the city’s Cyber Division to ensure guidelines and policies were followed, addressing emerging threats and closing vulnerabilities. Collaborated with Houston Water SCADA/Operational Technology (OT) leaders to ensure they are aware of City Cyber Division policies and guidelines.
- Supported the installation, deployment, and operations of over 30 Microsoft Surface Hub 2S collaboration platforms throughout the department.
- Supported the department’s ongoing migration from the legacy WiMAX based internal Internet of Things (IoT) wireless broadband network (WBN) to a commercial telecommunications vendor based 4G/LTE cellular data network. Migrated Houston Water & Customer Accounts Services WiMAX subscribers and substantially completed deployment of 4G/LTE based air cards to Transportation & Drainage Operations locations.

INFORMATION TECHNOLOGY

- Assisted Customer Account Services (CAS) with deployment for 52 Sensus AMI Base Stations (to include Site surveys, site readiness, electrical, tower climbing & communications).
- Coordinated the completion of the Comcast cable TV buildout & deployment for 611 Walker building (200 devices).
- Continued installing & configuring equipment required to migrate the department's legacy Data Center environment to the city's commercial collocated Data Center environment.
- Completed installing & configuring the equipment required to migrate the department's primary application workloads to the city's commercial collocated Data Center environment.
- Completed full hardware refresh and reconfiguration of the departments secondary (DR) data center.
- Completed decommissioning the department's legacy backup & recovery systems & migrated backup & recovery capabilities to the Cohesity Data Platform.
- Completed decommissioning the department's legacy unstructured data storage systems (Hitachi) by migrating data storage to the Cohesity Data Platform.

GENERAL FUND 1000 APPENDIX

GENERAL FUND | RESTRICTED ACCOUNT DETAILS

GL DESCRIPTION	JUSTIFICATION & COST DRIVERS
Interfund Vehicle Fuel	Fuel Program operates and manages all City owned fuel sites. Expense explanation - Fuel services are driven primarily by market pricing
Interfund Application Services	Costs include Microsoft Enterprise licenses, 3-1-1 maintenance support and applications, SAP licenses maintenance and support, various Enterprise Application and Server support personnel, CSMART (MCD Only), eSignature, Project Management, Infor, eDiscovery, Cyber Security Office software and support, HITS Budget support via the Finance Department, eSignature
Insurance Fees	Cost increase for property insurance premium.
Interfund Electricity	Responsible for administering the electricity accounts for the City. Program is responsible for overseeing procurement contracts, forecasting, providing price certainty, and financial reporting. Electricity expenses are projected to be lower than the previous year as a function of the competitive bidding process.
Interfund Natural Gas	Responsible for administering the natural gas accounts for the City. Program is responsible for overseeing procurement contracts, forecasting, providing price certainty, and financial reporting. Natural gas expenses are projected to be lower than the previous year due to current market conditions and locking in a rate favorable to the City.
Interfund Data Services	Costs associated with software and maintenance support contracts required to maintain city networks, applications, desktop devices, servers, payment card industry security, storage devices, cloud services, telephone systems and network equipment including Phonoscope circuits. Contracts cover Antivirus, Firewall and Network backup systems. Also, the Data Center costs are included in the Data Services restricted account.

GENERAL FUND | RESTRICTED ACCOUNT DETAILS

GL DESCRIPTION	JUSTIFICATION & COST DRIVERS
Interfund Voice Services	Monthly costs for Voice/Communication Services. The services include: Local landlines, voice/data circuits, long distance, 1-800 numbers, calling cards, language lines, Citywide ISP/Internet Access. The major vendors are ATT, Department of Information Resources (DIR), Verizon and Century Link.
Interfund Voice Labor	Labor costs and parts needed to perform work associated with installation and/or upgrades of telephone systems and cabling. The sole vendor is Selrico.
Interfund GIS Services	Personnel, software licenses and maintenance costs associated with the city of Houston's Enterprise Geographic Information System (EGIS)
Interfund Wireless-Services	Monthly charges for Verizon Business services and mobile devices including cell phones, air cards and tablets.
Interfund HR Client Services	Include HR operation cost reflecting health benefits and restricted accounts increase.
Interfund KRONOS Service Chargeback	Software license and maintenance costs associated with the city of Houston's Time and Attendance System (KRONOS)
Drainage Fee Service Chargeback	Fee is based on impervious service.
Interfund Permit Center Rent Chargeback	The cost include the lease cost increase.
Interfund Permit Ctr Point of Sale Chargeback	The cost include the HPC Point of Sale cost increase for credit card merchant fee.
Interfund Vehicle Services	Provides repair, maintenance, and administrative support for all city departments' rolling stock equipment. Expense explanation - Vehicle Services are projected to increase driven by part cost, contractual increases, and an aging vehicle population.
Interfund Radio System Access	Due to the consolidation of the radio group in General Fund to revolving fund for HITS. This group is responsible for the operation and maintenance of the City's public safety radio system.

GENERAL FUND 1000

PERFORMANCE MEASURES	FY2021	FY2022	FY2022	FY2023
	actual	target	estimate	target
BUSINESS PROCESS MEASURES				
Value of Real Estate Actions Recorded for the Joint Referral Committee	\$2.5M	\$2.5M	\$2.5M	\$2.5M

PROJECT RECOVERY FUND 1001

PERFORMANCE MEASURES	FY2021	FY2022	FY2022	FY2023
	actual	target	estimate	target
BUSINESS PROCESS MEASURES				
Accept Work Actions Prepared	67	75	70	70
CDSF Projects completed within 90 days notice to proceed	N/A	N/A	N/A	90%
Construct traffic signal, active transportation, & CDSF projects within 90 days of notice to proceed	97.7%	90%	90%	N/A
Construction Projects Completed on Schedule	89%	90%	90%	90%
Construction Projects Completed within Budget	91%	90%	90%	90%
Construction Projects Substantially Completed	37	40	40	40
Engineers and Inspectors with License Renewals	100%	100%	100%	100%
Interagency plan review comments returned to customers within 15 days	87%	90%	96%	90%
Parcels of Land Acquired	571	750	600	600
Partnerships created through ILA's and Grant Agreements	N/A	5	N/A	N/A
Professional Services Contracts Awarded	63	64	64	64
Systems Availability - CIPMS	99.5%	99.5%	99.5%	99.5%
Traffic Signal Communications Network Uptime	86%	90%	N/A	N/A
Expenditures Adopted Budgets vs Actual Utilization	83%	98%	93%	98%
Revenue Adopted Budget vs Actual Utilization	83%	100%	93%	100%

BUILDING INSPECTION FUND 2301

PERFORMANCE MEASURES	FY2021	FY2022	FY2022	FY2023
	actual	target	estimate	target
BUSINESS PROCESS MEASURES				
Commercial Building Plan Reviews Completed	13,571	25,000	12,500	13,000
Commercial Building Plan Reviews Completed within 15 Business Days	79%	100%	22%	80%
Floodplain Area Inspections Completed	19,369	17,000	19,000	19,000
Public Infrastructure Plan Reviews Completed within 10 Business Days	56%	90%	28%	60%
Residential Building Plan Reviews Completed	14,884	13,500	15,500	15,000
Residential Plan Reviews Completed within 10 Business Days	53%	99%	25%	55%
Sign Inspections Completed	60,801	60,000	73,500	70,000
Total Inspections Completed	907,809	600,000	987,000	900,000
Total Plans Reviewed (including all other plans - remodel, additions, etc.)	55,286	75,000	51,500	55,000

STORMWATER FUND 2302

PERFORMANCE MEASURES	FY2021	FY2022	FY2022	FY2023
	actual	target	estimate	target
CUSTOMER MEASURES				
drainage system issues inspected/maintained within 30 days of 311 complaints	100%	90%	90%	90%
storm sewer lines/leads/inlets/manholes inspected (miles)	507	500	500	500
BUSINESS PROCESS MEASURES				
gutters swept (curb miles)	29,126	20,500	20,500	20,500
major off-road channel inspections (miles)	99	140	140	140
major off-road channel maintenance (acres)	157	100	100	100
roadside ditches de-silted/regraded (miles)	234	200	200	200
roadside ditches inspected (miles)	583	500	500	500
storm lines cleaned – internal and contract (miles)	181	100	100	100
street mowing (1 cycle per year)	100%	100%	100%	100%
TPDES (MS4) TXR - 05 water quality inspections	3,198	3,500	3,500	3,500
TPDES (MS4) TXR - 15 water quality inspections	8,513	8,400	6,800	N/A

DRAINAGE & STREET RENEWAL FUNDS

PERFORMANCE MEASURES	FY2021	FY2022	FY2022	FY2023
	actual	target	estimate	target
CUSTOMER MEASURES				
total number of potholes repaired	63,116	60,000	60,821	60,000
traffic signal repairs completed	14,880	15,000	15,000	15,000
traffic signs completed within 10 business days	96%	95%	95%	95%
traffic plan reviews completed in 10 business days	99%	90%	90%	90%
percentage of potholes repaired within next business day after 311 request	99%	95%	95%	95%
drainage collection rate	90%	97%	97%	97%
BUSINESS PROCESS MEASURES				
asphalt repairs / skin patches	13,298	9,300	12,168	9,300
asphalt surface overlaid (lane miles)	136	153	153	153
bridges inspected	2,751	2,752	2,752	2,752

DRAINAGE & STREET RENEWAL FUNDS

PERFORMANCE MEASURES	FY2021	FY2022	FY2022	FY2023
	actual	target	estimate	target
BUSINESS PROCESS MEASURES				
bridges replaced	4	4	3	4
concrete panel replacement	501	650	880	650
mobility permit investigations completed	12,115	13,500	13,500	13,500
percentage of signals receiving two preventative maintenance services per year	79%	95%	95%	95%
signals maintained	806	833	833	833

COMBINED UTILITY SYSTEM 8300, 8301 & 8305

PERFORMANCE MEASURES	FY2021	FY2022	FY2022	FY2023
	actual	target	estimate	target
CUSTOMER MEASURES				
accept and process complete water district consent within 45 days of receipt	0%	90.0%	60.0%	90.0%
respond to water quality/taste/color/odor within 2 business days	100.0%	100.0%	100.0%	100.0%
water service requests investigated within next business day	95.0%	95.0%	97.0%	95.0%
number of agent assisted calls received	407,298	465,000	405,000	405,000
utility customer calls answered within 5 minutes	40.9%	70.0%	60.0%	70.0%
BUSINESS PROCESS MEASURES				
wastewater collected and treated (MGY)	80,099	92,940	94,509	92,940
water gallons delivered (MGY)	166,602	172,203	168,093	172,203
percentage of TCEQ/EPA required tests performed	100.0%	100.0%	100.0%	100.0%
treatment plant permit compliance rate	99.9%	99.9%	99.9%	99.9%

EXPENDITURE BUDGET HISTORY

GENERAL FUND 1000

(\$ in millions)

	FY18	FY19	FY20	FY21	FY22	FY23
current budget	\$33.3	\$29.2	\$32.0	\$27.1	\$21.9	\$22.7
actual/projection	\$31.7	\$30.9	\$27.6	\$24.3	\$22.1	\$22.7
SURPLUS/(DEFICIT)	\$1.6	(\$1.7)	\$4.4	\$2.8	(\$0.2)	\$0.0

EXPENDITURE BUDGET HISTORY

PROJECT COST RECOVERY 1001

(\$ in millions)

	FY18	FY19	FY20	FY21	FY22	FY23
current budget	\$47.5	\$47.5	\$51.9	\$52.0	\$51.8	\$55.7
actual/projection	\$39.6	\$40.1	\$42.3	\$43.2	\$48.3	\$55.7
SURPLUS/(DEFICIT)	\$7.9	\$7.4	\$9.6	\$8.8	\$3.5	\$0.0

EXPENDITURE BUDGET HISTORY

BUILDING INSPECTION 2301

(\$ in millions)

	FY18	FY19	FY20	FY21	FY22	FY23
current budget	\$96.8	\$91.5	\$110.2	\$111.5	\$103.0	\$102.5
actual/projection	\$94.1	\$88.4	\$87.5	\$96.6	\$97.7	\$102.5
SURPLUS/(DEFICIT)	\$2.7	\$3.1	\$22.7	\$14.9	\$5.3	\$0.0

EXPENDITURE BUDGET HISTORY

STORMWATER 2302

(\$ in millions)

	FY18	FY19	FY20	FY21	FY22	FY23
current budget	\$68.3	\$67.8	\$67.4	\$76.4	\$75.0	\$73.5
actual/projection	\$66.6	\$56.5	\$57.9	\$70.4	\$64.9	\$73.5
SURPLUS/(DEFICIT)	\$1.7	\$11.3	\$9.5	\$6.0	\$10.1	\$0.0

EXPENDITURE BUDGET HISTORY

DEDICATED DRAINAGE & STREET RENEWAL

(\$ in millions)

	FY18	FY19	FY20	FY21	FY22	FY23
current budget	\$216.0	\$240.5	\$258.5	\$321.8	\$310.0	\$316.2
actual/projection	\$203.3	\$214.8	\$212.6	\$280.3	\$299.4	\$316.2
SURPLUS/(DEFICIT)	\$12.7	\$25.7	\$45.9	\$41.5	\$10.6	\$0.0

EXPENDITURE BUDGET HISTORY

TRANSTAR 2402

(\$ in millions)

	FY18	FY19	FY20	FY21	FY22	FY23
current budget	\$2.9	\$3.2	\$3.3	\$3.2	\$3.2	\$3.4
actual/projection	\$2.2	\$2.0	\$2.6	\$2.5	\$2.5	\$3.4
SURPLUS/(DEFICIT)	\$0.6	\$0.7	\$1.2	\$0.7	\$0.7	\$0.0

EXPENDITURE BUDGET HISTORY

COMBINED UTILITY SYSTEM 8300, 8301 & 8305

(\$ in millions)

	FY18	FY19	FY20	FY21	FY22	FY23
current budget	\$1,652.1	\$1,677.5	\$1,686.6	\$1,769.6	\$1,835.3	\$2,147.6
actual/projection	\$1,512.4	\$1,582.4	\$1,620.3	\$1,608.9	\$1,749.2	\$2,147.6
SURPLUS/(DEFICIT)	\$139.7	\$95.1	\$66.3	\$160.7	\$86.1	\$0.0



NET CHANGES



PROJECT COST RECOVERY FUND 1001

FY2022 CURRENT BUDGET	
operating budget	\$48.8
restricted budget	\$3.1
FY2022 CURRENT BUDGET	\$51.9
EXPLANATION OF FY2023 INCREMENTAL INCREASE/DECREASE	
operating budget adjustments	
increase in building maintenance	\$0.2
increase in education & training	\$0.1
subtotal operating budget adjustments	\$0.3
% of change	0.6%
contractual or mandated adjustments	
increase in HOPE and benefits rates	\$2.8
increase in restricted accounts and interfund services	\$0.7
subtotal contractual/mandated adjustments	\$3.5
FY2023 PROPOSED BUDGET	
operating and contractual adjustments	\$3.8
FY2023 PROPOSED BUDGET	\$55.7
% of change	7.3%

BUILDING INSPECTION FUND 2301

FY2022 CURRENT BUDGET	
operating budget	\$96.0
restricted budget	\$7.0
FY2022 CURRENT BUDGET	\$103.0
EXPLANATION OF FY2023 INCREMENTAL INCREASE/DECREASE	
operating budget adjustments	
decrease in engineering services due to less staff augmentation planned for FY23	(\$0.5)
decrease in supplies costs based on spending trends	(\$0.1)
increase in additional contracts to assist for the increase in plan review submissions	\$0.5
increase in computer software maintenance services to cover project Dox	\$0.3
Increase in credit card services due to the increasing online payment activity	\$0.2
subtotal operating budget adjustments	\$0.4
% of change	0.4%
contractual or mandated adjustments	
decrease in FY23 spending for the design and development of the new permitting and inspection system	(\$1.8)
decrease in land and building costs usage for joint parking garage with Houston Police Department	(\$5.2)
increase in health benefits, pension contribution, overtime, Pay for Performance Plan, and salary	\$4.1
increase in restricted and interfund budgets	\$2.0
subtotal contractual/mandated adjustments	(\$0.9)
FY2023 PROPOSED BUDGET	
operating and contractual adjustments	(\$0.5)
FY2023 PROPOSED BUDGET	\$102.5
% of change	-0.5%

STORMWATER FUND 2302

FY2022 CURRENT BUDGET	
operating budget	\$67.5
restricted budget	\$7.5
FY2022 CURRENT BUDGET	\$75.0
EXPLANATION OF FY2023 INCREMENTAL INCREASE/DECREASE	
operating budget adjustments	
decrease for SWAT Program funding from Storm Water Operation and Maintenance	(\$4.5)
increase in budget to cover work done by HPW for other departments	\$0.6
increase for pump repairs and new added pump station rehabilitation projects	\$0.4
increase for security upgrades to Transportation & Drainage Operations locations	\$0.4
increase in 611 Walker rental fees	\$0.2
increase in building maintenance costs	\$0.2
increase in professional membership fees, education & training	\$0.1
subtotal operating budget adjustments	(\$2.6)
% of change	-3.9%
contractual or mandated adjustments	
increase in health benefits, pension contribution, Pay for Performance Plan, and base salary	\$2.0
capital equipment/rollovers* capital rollovers budgets: FY22 (\$6.3M); FY23 (\$5.7M)	(\$0.6)
decrease in restricted accounts	(\$0.3)
subtotal contractual/mandated adjustments	\$1.1
FY2023 PROPOSED BUDGET	
operating and contractual adjustments	(\$1.5)
FY2023 PROPOSED BUDGET	\$73.5
% of change	-2.0%

DRAINAGE & STREET RENEWAL FUND 2310, 2311, 2312

FY2022 CURRENT BUDGET	
operating budget	\$298.0
restricted budget	\$12.0
FY2022 CURRENT BUDGET	\$310.0
EXPLANATION OF FY2023 INCREMENTAL INCREASE/DECREASE	
operating budget adjustments	
increased transfer to stormwater fund: FY22 (\$11M); FY23 (\$13M)	\$2.0
additional infrastructure contract for signal maintenance	\$1.3
subtotal operating budget adjustments	\$3.3
% of change	1.1%
contractual or mandated adjustments	
additional CIP street and drainage projects	\$6.9
contractual HOPE and benefit rate increases	\$2.3
increased budget for chapter 380 transfers	\$0.1
increase in capital equipment budgets for new and rollover vehicles: FY22 (\$18M); FY23(\$11.6M)	(\$6.4)
subtotal contractual/mandated adjustments	\$2.9
FY2023 PROPOSED BUDGET	
operating and contractual adjustments	\$6.2
FY2023 PROPOSED BUDGET	\$316.2
% of change	2.0%

COMBINED UTILITY SYSTEM 8300, 8301 & 8305

FY2022 CURRENT BUDGET	
operating budget	\$1,759.9
restricted budget	\$75.5
FY2022 CURRENT BUDGET	\$1,835.4
EXPLANATION OF FY2023 INCREMENTAL INCREASE/DECREASE	
operating budget adjustments	
O&M increases	\$29.0
subtotal operating budget adjustments	\$29.0
% of change	1.6%
contractual or mandated adjustments	
increase in pay-as-you-go CIP funding	\$230.0
increases due to HOPE and benefit rate changes	\$19.0
increase in restricted accounts	\$13.8
capital equipment increase including new and rollovers	\$11.8
consent decree related costs and penalties	\$8.6
operating transfers within CUS	\$4.5
increase in debt payments	\$0.3
transfer to storm water	(\$4.8)
subtotal contractual/mandated adjustments	\$283.2
FY2023 PROPOSED BUDGET	
operating and contractual adjustments	\$312.2
FY2023 PROPOSED BUDGET	\$2,147.6
% of change	17.0%